



**FY 2026 ANNUAL PUBLIC MEETING ~
BOROUGH OF MANHATTAN
TUESDAY, MARCH 24, 2026 • 6 PM
FORMAT – IN-PERSON**



Call to Order - 6 PM

DR. MICHAEL ESPIRITU
Board Member and Manhattan City
Council Representative

■ **Opening Remarks**

DR. MITCHELL KATZ, President & CEO

■ **Report on the
Health System**

ANDREA COHEN, ESQ, Moderator
Senior Vice President & General Counsel

■ **Invitation to the
Public to Participate
in Accordance With
Rules**



SPEAKERS' ADVISORY

WELCOME TO THE NEW YORK CITY HEALTH + HOSPITALS FISCAL YEAR 2026 ANNUAL PUBLIC MEETING IN THE BOROUGH OF MANHATTAN.

THIS IS THE SECOND MEETING IN A SERIES OF FIVE MEETINGS CONDUCTED ANNUALLY IN EACH OF THE CITY'S BOROUGHES. THE PURPOSE OF THE ANNUAL PUBLIC MEETINGS IS TO PROVIDE AN OVERVIEW OF THE PLANS / PROGRAMS AND TO AFFORD THE PUBLIC THE OPPORTUNITY TO MAKE ORAL/WRITTEN TESTIMONY CONCERNING THE SYSTEM'S SERVICE DELIVERY. PUBLIC TESTIMONY [ORAL/WRITTEN] WILL BE TRANSCRIBED AND FORWARDED TO ALL MEMBERS OF THE BOARD OF DIRECTORS FOR THEIR CONSIDERATION.

THE PANEL, CONSISTING OF MEMBERS OF THE BOARD, IS HERE TO *LISTEN* TO THE COMMENTS MADE BY THE PUBLIC.



REGISTERED SPEAKERS ARE ALLOTTED FIVE MINUTES SPEAKING TIME -- THE ELECTRONIC TIMER WILL SIGNAL WHEN TIME HAS EXPIRED.

TRANSFER OF TIME FROM ONE SPEAKER TO ANOTHER IS PROHIBITED.

THANK YOU FOR YOUR PARTICIPATION AND WE LOOK FORWARD TO HEARING YOUR VIEWS



**NYC Health + Hospitals
Fiscal Year 2026 Annual Public Meeting - Manhattan
Tuesday, March 24, 2026
Report by Dr. Mitchell Katz, President and CEO**

Good evening, I'm Dr. Mitch Katz, and I'm a practicing primary care doctor and the President and CEO of NYC Health + Hospitals. I am proud and honored to lead this institution for the ninth year. I am also lucky to work with thousands of dedicated nurses, doctors, social workers, and employees who ensure that New Yorkers received the high-quality care they deserve. Some of those folks are in the room today. I'm also proud to serve the new administration under Mayor Mamdani.

I want to thank Harlem Hospital for hosting us, our Board Members who are here, the staff who organized this meeting, and the team here tonight who will ensure that your words are captured for all our leadership to hear.

Thank you to the audience members speaking this evening. Your presence here demonstrates how much you care about New York City's public health care system, the quality of health care in your neighborhood, and the community both inside and outside of our facilities. I appreciate your time and look forward to hearing what you have to say.

At NYC Health + Hospitals, our goal is care for New York City without exception. And we strive to do that every day.

Before we begin tonight's meeting, I do want to highlight some of our achievements from this past year.

- Our beloved Elmhurst Hospital CEO Helen Arteaga Landaverde was tapped by Mayor Mamdani to be his Deputy Mayor for Health and Human Services. We are excited for Helen and wish her all the best in this new role.

- NYC Health + Hospitals continues to play an important role not just in our facilities delivering high quality care, but also most recently through the two major snowstorms. In addition to participating in the City's Warming Center initiative through our 11 hospitals, we activated WARM -- Winter Access, Relief and Medical -- ambulettes and mobile units. The units provide clinical consultations, as well as distribute essential supplies including blankets, warm clothing, socks, warm meals, and water to unsheltered New Yorkers. The units will also assisted individuals to a warm place of their choosing, like a shelter or warming center.
- We have the most patients in primary care than ever before in the recorded history of our System. In fiscal year 2025, there were 459,000 patients in primary care, surpassing the last high in 2015 when we had 453,000.
- We were recognized by U.S. News & World Report for having the best hospitals and long-term care facilities. The publication also highlighted five of our hospitals as "High Performing for Uncomplicated Pregnancies" for 2025-2026.
- For the first time, 70% of patients in primary care have their type 2 diabetes under control, measured by an A1C below 8.0%. In 2024, we screened nearly 60,000 patients for colorectal cancer using an at-home FIT test – a 12% increase over 2023.
- Innovation and expansion remain a priority. We became the first health care System in New York to offer a VNOTES hysterectomy, a minimally invasive technique that provides a range of patient benefits.
- Our nurses earned several awards and recognitions, including the Pathway to Excellence with Distinction. Our nurse professional development initiatives also contributed to a nurse turnover rate of just 7.3% in 2025, well below the national average of 16.4%.
- This year, our Housing for Health program housed hundreds of people; our medical respite program served more than 300 individuals; and we opened additional housing on the NYC Health + Hospitals/Woodhull campus, adding 93 new units. Our Bridge to Home program – an innovative support model for patients with severe mental illness who are ready for discharge but lack stable housing – is now fully utilized.

- In behavioral health we continue to expand supports for both patients and staff, from our new Critical Time Intervention program to our Social Work Licensure Training program. These initiatives address critical needs.
- Finally, after more than three years of round-the-clock operations providing housing and services to asylum seekers, we closed our arrival center and all of our humanitarian centers last year. We helped 140,000+ people at our humanitarian centers and 155k+ people through the arrival center.

MANHATTAN NEWS & HIGHLIGHTS

I would be remiss if I didn't specifically highlight our Manhattan facilities accomplishments. NYC Health + Hospitals/Bellevue, Harlem, and Metropolitan and Gotham Health sites have contributed to our extraordinary year, too.

Our host, NYC Health + Hospitals/Harlem, had a great year:

- NYC Health + Hospitals/Harlem opened a new \$10 million Orthopedic and Podiatry Clinic, designed specifically to meet the complex needs of orthopedic and podiatry patients, expanding access to coordinated, high-quality musculoskeletal care in the Harlem community. The new clinic offers co-located onsite radiology services and an onsite prosthetics and orthotics vendor, allowing patients to receive evaluation, fitting, and support in one location.
- The hospital recently completed a \$40M Boiler plant upgrade. The entire boiler plant was renovated and three new boilers were installed.
- Harlem's Pediatrics won 1st prize for the best-case report among all NYC Health + Hospitals facilities and PAGNY facilities in the PAGNY Research Fair.
- NYC Health + Hospitals/Harlem celebrated three years of its Robotic Surgery program. The hospital has completed 1200 robotic surgeries to date.

NYC Health + Hospitals/Bellevue had a good year too.

- The hospital achieved IAC accreditation for excellence in vascular testing and patient care.
- Bellevue Hospital has transformed how patients move around the facility, reflecting major gains in patient flow, safety, and care experience.

- The hospital partnered with Korea's National Medical Center to strengthen infectious disease preparedness, marking the Special Pathogens Program's first formal international agreement.
- Bellevue Hospital hosted the first national laboratory training on special pathogens with National Emerging Special Pathogens Training and Education Center (NETEC).
- It received funding to expand emergency preparedness through regional virtual training networks.
- The hospital received a major capital investment of \$18.4 million to build a new Pediatric ICU and upgrade interventional radiology.
- Finally, the hospital marked the 10-year anniversary of successfully taking care of Ebola patient Dr. Spencer. These efforts led to being founding member of NETEC

And at NYC Health + Hospitals/Metropolitan:

- The hospital celebrated its 150th anniversary, which also marked its 150-year relationship with New York Medical College - the longest hospital-medical school affiliation in the United States
- It also earned a Pathways to Excellence with Distinction designation. Metropolitan was the first hospital in the world to earn the designation
- It received full accreditation from The Joint Commission - with no clinical citations
- Metropolitan replaced beds and furniture in the hospital's ICU, All Med Surge Units, Labor and Delivery Inpatient Unit, In-Patient Rehab Unit
- The hospital installed a new MRI Trailer, which serves as the hub of radiology services

And finally, our NYC Health + Hospitals/Gotham Health sites have achieved much this year, too.

At NYC Health + Hospitals/ Gotham Health, Sydenham had a 3D mammogram was installed in January. The technology represents a significant advancement in diagnostic imaging and preventive care. This technology provides highly detailed, layered images of the breast, enabling more accurate and earlier detection of cancer, particularly in patients with dense breast tissue.

NYC Health + Hospitals is dedicated to our community, and we could not do it without all of you. Thank you for being here tonight and for your support of our essential public health care System.

Now let's proceed to the main purpose of tonight's meeting - to hear from you, members of our community. Your input is so important to the future success of NYC Health + Hospitals.

I will now turn to our General Counsel to outline the proceedings for tonight's meeting.