

CAPITAL COMMITTEE  
MEETING AGENDA

March 11, 2025  
9:00 AM  
50 Water Street, 17<sup>th</sup> floor Boardroom

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CALL TO ORDER

José Pagán

- ADOPTION OF MINUTES – February 3, 2025

José Pagán

- VICE PRESIDENT'S REPORT

Manuel Saez, PhD

ACTION ITEMS

- **Resolution**

Leora Jontef

Authorizing New York City Health and Hospitals Corporation (the "System") to sign an Acceptance of Assignment by which the System will officially confirm acceptance, jurisdiction and control over the nine (9) real properties listed in Schedule I, attached (the "Properties") under the terms of the Operating Agreement dated June 16, 1970 (the "Operating Agreement") with the City of New York (the "City") for use by the System.

- **Resolution**

Manuel Saez, PhD.

Authorizing the New York City Health and Hospitals Corporation ("NYC Health + Hospitals") to execute a contract with A Tech Electric Enterprises, Inc. (the "Contractor"), to undertake a project to upgrade the fire alarm systems at NYC Health + Hospitals/North Central Bronx Hospital for a contract amount of \$8,888,888, with a 10% project contingency of \$888,889, to bring the total cost not to exceed \$9,777,777 and is expected to have a 2 year duration.

**Vendex:** Pending

**EEO:** Approved

- **Resolution**

Deborah Brown, JD, MSW

New York City Health and Hospitals Corporation ("NYC Health + Hospitals") to rename The Pavilion building at NYC Health + Hospitals/Queens (the "Hospital") as "Claire Shulman Pavilion" in honor of the late former Queens Borough President, Claire Shulman.

OLD BUSINESS

NEW BUSINESS

ADJOURNMENT

# **CAPITAL COMMITTEE MINUTES**

**FEBRUARY 3, 2025**

**Capital Committee Meeting - February 3, 2025**

**As reported by:** José Pagán

**Committee Members Present:** Mitchell Katz, MD, Freda Wang, Karen St. Hilaire

José Pagán called the meeting to order at 11:03 a.m. and stated for the record that Karen St. Hilaire would be representing Molly Wasow Park in a voting capacity.

Sally Hernandez-Piñero was present in a listening capacity- virtually.

Mr. Pagán called for a motion to approve the minutes of the November 4, 2024 Capital Committee meeting.

**Upon motion made and duly seconded the minutes of the Capital Committee meeting held on November 4, 2024, were unanimously approved.**

**VICE PRESIDENT REPORT**

Mr. Saez announced that the year was starting off with movement on several key projects throughout the System.

At NYC H+H/Woodhull, we have given a Notice to Proceed to our design build vendor for the work on the Labor and Birthing Suite renovation, and are anticipated to start construction this year. Also, at Woodhull, we have started design on the Nuclear Camera Upgrade, and are underway with the Omnicell Point of Care implementation

At NYC H+H/South Brooklyn Health, we have also given a Notice to Proceed to the design build vendor for the Women's Health work.

At NYC H+H/Elmhurst, we have started the exciting work of our Emergency Department expansion. Phase 1, which is focused on the Administrative space, started construction. We have also completed two additions to our central sterile - a cart washer and air handling unit.

At NYC H+H/Lincoln, we have completed our new Lincoln Doctors library, as well as our emergency Electrical System Upgrade. We are in active construction of the parking garage, with an alternate parking garage with jitney service provided to staff during construction.

He noted that there would be one item on the agenda, a Preventative Maintenance contract for our fire alarm systems.

Ms. Wang asked for detail on the Doctor's Library. Mr. Saez said the medical library was being relocated into a rebuilt space with new technology.

**ACTION ITEMS**

Mr. Saez read the resolution into the record:

**Authorizing the New York City Health and Hospitals Corporation ("NYC Health + Hospitals") to execute a contract with FireMaxx Systems Corp. (the "Contractor" or "FireMaxx"), to undertake mandated inspections and testing of fire alarm and fire protections systems across all acute care and post-acute care NYC Health + Hospitals' facilities for a contract amount of \$4,453,875, with a 20% project contingency of \$890,775, to bring the total cost not to exceed \$5,344,650, starting in April 2025 with a term of three years with two one-year options to renew.**

Mr. Saez was joined by Mahendranath Indar, Assistant Vice President, Office of Facilities Development. They presented summary information on the current and anticipated services, overview of procurement, related costs and budget, contract terms and diversity goals.

- Ms. Wang asked if we had an idea as to why only a single vendor submitted a proposal. Mr. Indar said that Supply Chain did reach out to the other vendors that attended the pre-proposal conference and one said they were not interested in submitting and the other did not seem to understand the RFP scope well enough.
- Ms. Wang asked if they were concerned. Mr. Indar said no, noting that Friemaxx was the incumbent for approximately 10 years and had an evaluation rating of excellent. They perform great service and are responsive.
- Ms. Wang asked why the contract value had decreased. Mr. Indar responded that equipment had been retired or switched to another system and would not be under the Firemaxx contract scope.

After discussion - upon motion duly made and seconded the resolution was approved for consideration by the Board of Directors.

There being no further business, the Committee Meeting was adjourned at 11:10 a.m.

# **VICE PRESIDENT'S REPORT**

Essential infrastructure and clinical renovation projects throughout the system:

- **NYC H+H/ Woodhull:** renovations to the Psychiatric Unit to enhance patient care and patient safety. The improvements to the environment, safety features, and staff workflows will provide a modern, secure, and comfortable space that supports both patients and staff.
- **NYC H+H/ Kings:** the construction of the new Ambulatory operating room kicked off, as well as the E Building Elevator Modernization project. The first of three x-ray modernization projects is complete, with the second phase expected to be completed in summer, and the final phase to be completed in the fall.
- **NYC H+H/ Jacobi:** we completed work on the Hematology Lab HVAC Upgrade to provide improved and consistent temperature and humidity control. We have completed phase 1 of 3 of the stormwater management project in conjunctions with Resilient NYC Partners program, with the other two ongoing and expected completion this summer.
- **NYC H+H/ Bellevue:** the construction of the new infusion project kicked off, which will transform a currently empty space into a new infusion suite that will enable better access to lifesaving therapeutic drugs, with the anticipated.

**AMENDMENTS TO NEW YORK CITY HEALTH  
AND HOSPITALS OPERATING AGREEMENT:  
ACCEPTANCE OF JURISDICTION OF  
PROPERTIES IN HISTORIC MANAGEMENT**

## RESOLUTION

Authorizing New York City Health and Hospitals Corporation (the “**System**”) to sign an Acceptance of Assignment by which the System will officially confirm acceptance, jurisdiction and control over the nine real properties listed in Schedule I, attached (the “**Properties**”) under the terms of the Operating Agreement dated June 16, 1970 (the “**Operating Agreement**”) with the City of New York (the “**City**”) for use by the System.

**WHEREAS**, under the Operating Agreement, the City leased to the System real properties owned by the City, listed in the agreement and provided to the System for use in furtherance of the System’s statutory purposes for the System’s statutory life; and

**WHEREAS**, the 1969 New York State statute, which created the System provides that the City may add properties to the System’s portfolio and provides a procedure to do so; and

**WHEREAS**, starting almost immediately after the formation of the System, the City effectively added real properties to the System’s portfolio for management and operation, however the City did not complete the formal process for the confirmation of the System’s jurisdiction and control over the Properties; and

**WHEREAS**, the Properties have all been treated by the City for many decades as being under the System’s jurisdiction and control, the System has been solely responsible for the management and operation of the Properties; and

**WHEREAS**, the City requested a vote of the City Council to confirm the System’s jurisdiction and control of the Properties and an affirmative vote was taken March 12, 2025; and

**WHEREAS**, pursuant to the City Council’s action, the System’s jurisdiction and control of the Properties is now confirmed without any occupancy fee as with other properties held by the System under the Operating Agreement; and

**WHEREAS**, the City will execute a document confirming the System’s jurisdiction and control over the Properties.

**NOW, THEREFORE**, be it

**RESOLVED**, that New York City Health and Hospitals Corporation (the “**System**”) be and hereby is authorized to sign an Acceptance of Assignment by which the System will officially confirm acceptance, jurisdiction and control over the nine real properties listed in Schedule I, attached (the “**Properties**”) under the terms of the Operating Agreement dated June 16, 1970 (the “**Operating Agreement**”) with the City of New York (the “**City**”) for use by the System.



## **SCHEDULE A**

### **Properties Operated and Controlled by the System but not Listed in the Operating Agreement**

#### **Manhattan:**

1. Gotham/Gouverneur (Block:270 Lot: 32), 227 Madison Street
2. Lower Washington Heights Health Center (Block: 2060, Lot: 1), 1721-1735 Amsterdam Avenue

#### **Bronx:**

3. North Central Bronx Hospital (Block: 3327, Lots: 73, 200), 3424-28 Dekalb Avenue
4. Gotham/Morrisania Clinic (Block: 2489, Lot: 60), 1225 Gerard Avenue
5. Lincoln Recovery Center (Block: 2303, Lot: 58), 349 E. 140th Street
6. Gotham/Belvis (Block: 2269, Lot: 21), 545 E. 142nd Street

#### **Brooklyn:**

7. Gotham/Cumberland Clinic (Block: 2039, Lot: 71, 81, 101), 39 Auburn Place
8. Woodhull Hospital (Block: 1723, Lots: 1, 2, 3), 780 Broadway
9. Gotham/East New York (Block: 3738, Lot: 15), 2094 Pitkin Avenue

**EXECUTIVE SUMMARY**  
**ACCEPTANCE OF ASSIGNMENT OF JURISDICTION AND CONTROL OF NINE PROPERTIES**  
**OPERATED AND CONTROLLED BY THE SYSTEM**  
**BUT NOT LISTED IN THE OPERATING AGREEMENT**

**BACKGROUND:** The Properties that are the subject of this resolution are listed in Schedule I, attached.

Under the Operating Agreement, the City leased to the System real properties owned by the City, listed in the agreement and provided to the System for use in furtherance of the System's statutory purposes for so long as the System's statutory existence continues. Incongruously however, starting almost immediately after the formation of the System, the City effectively added the Properties to the System's portfolio for management and operation neglecting, however, to proceed through the formality of confirmation of the System's jurisdiction and control over the Properties

The Properties have all been treated by the City for many decades as being under the System's jurisdiction and control. The System has been solely responsible for the management and operation of the Properties.

**PROBLEM TO SOLVE FOR:** The Properties have never been formally confirmed to be under the System's jurisdiction and control. It is helpful to have the System's jurisdiction and control explicitly stated in a formal written document. This need has recently come to the fore in the System's work to finalize grants from the Federal Health Resources Administration given to improve certain of the Properties. The System cannot point to a binding document to confirm the System's rights to the Properties.

**PROPOSED ACTION:** The City has sought a vote of the City Council to officially confirm the System's jurisdiction and control of the Properties. That vote was taken March 12, 2025. By such vote, the City has confirmed jurisdiction and control of the Properties in the System without any occupancy fee as with other properties held by the System under the Operating Agreement. The System will confirm acceptance of jurisdiction and control over the Properties. The Operating Agreement now governs the System's rights and responsibilities with respect to the Properties.

# **Amendments to New York City Health and Hospitals Operating Agreement: Acceptance of Assignment of Jurisdiction of Properties in Historic Management**

Capital Committee  
March 11, 2025

Matt Siegler, SVP Managed Care & Patient Growth  
Jeremy Berman, Deputy General Counsel  
Leora Jontef, AVP, Real Estate and Housing  
Deborah H. Morris, Senior Director, Real Estate and Housing

- Authorizing New York City Health and Hospitals Corporation (the “System”) to sign an Acceptance of Assignment by which the System will officially confirm acceptance, jurisdiction and control over the nine real properties listed in Schedule I, attached (the “Properties”) under the terms of the Operating Agreement dated June 16, 1970 (the “Operating Agreement”) with the City of New York (the “City”) for use by the System.

## Background

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- On June 18, 1970, the City of New York signed an Operating Agreement with H+H which, among other things, as a lease between the City and H+H.
- Properties listed in the agreement are owned by the City but in managed by H+H. Nine properties managed by H+H are not listed in the Operating Agreement.
- The Operating Agreement lists only hospitals operational at the time of execution.
  - Woodhull, North Central Bronx and Gouverneur did not exist at the time or moved since.
  - Several H+H Clinics are also unlisted
- H+H's NYS Enabling Act (1969) provides that additional properties might be put under H+H's jurisdiction by action of the Mayor and City Council.
- There are important benefits to having the nine properties listed in the Operating Agreement as being under H+H's jurisdiction
  - The change will clarify H+H's relationship to the properties making it easier, for example, to secure grants to finance improvements to the properties.
  - Confirming H+H's jurisdiction also clarifies the process H+H must follow when it wishes to lease part of such properties to construct housing, for example.
- In 2024, DCAS initiated an amendment of the Operating Agreement to confirm that the properties which have long been assumed to be under H+H's financial and asset control are officially within the System's jurisdictional portfolio.

## Properties to be Added to Operating Agreement

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### **Manhattan:**

- Gotham/Gouverneur (Block:270 Lot: 32), 227 Madison Street
- Lower Washington Heights Health Center (Block: 2060, Lot: 1), 1721-1735 Amsterdam Avenue

### **Brooklyn:**

- Gotham/Cumberland Clinic (Block: 2039, Lot: 71, 81, 101), 39 Auburn Place
- Woodhull Hospital (Block: 1723, Lots: 1, 2, 3), 780 Broadway
- Gotham/East New York (Block: 3738, Lot: 15), 2094 Pitkin Avenue

### **Bronx:**

- North Central Bronx Hospital (Block: 3327, Lots: 73, 200), 3424-28 Dekalb Avenue
- Gotham/Morrisania Clinic (Block: 2489, Lot: 60), 1225 Gerard Avenue
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- Gotham/Belvis (Block: 2269, Lot: 21), 545 E. 142nd Street

- On March 12, the City Council will adopt the amendment of the Operating Agreement. The affected properties are listed on the next slide.
- H+H has managed these properties as if they were formally within the System's portfolio. Acceptance of assignment of jurisdiction simply formalizes the long standing operational and financial management of these properties by the Corporation.

- Authorizing New York City Health and Hospitals Corporation (the “System”) to sign an Acceptance of Assignment by which the System will officially confirm acceptance, jurisdiction and control over the nine real properties listed in Schedule I, attached (the “Properties”) under the terms of the Operating Agreement dated June 16, 1970 (the “Operating Agreement”) with the City of New York (the “City”) for use by the System.



**CONTRACT APPROVAL**

**A TECH ENTERPRISES INC**

**FIRE ALARM UPGRADE**

**NYC HEALTH + HOSPITALS/NORTH CENTRAL  
BRONX**

## RESOLUTION

Authorizing the New York City Health and Hospitals Corporation (“NYC Health + Hospitals”) to execute a contract with A Tech Electric Enterprises, Inc. (the “Contractor”), to undertake a project to upgrade the fire alarm systems at NYC Health + Hospitals/North Central Bronx Hospital for a contract amount of \$8,888,888, with a 10% project contingency of \$888,889, to bring the total cost not to exceed \$9,777,777 and is expected to have a two year duration.

**WHEREAS**, a majority of the existing fire alarm system at North Central Bronx Hospital (“NCB”) is outdated and is at the end of its useful life; and

**WHEREAS**, the only floors that are relatively new are 6B, 15, 16, 17 and portions of the first floor as they were upgraded in 2020 as part of the system’s COVID-19 response; and

**WHEREAS**, due to this current situation, it has been determined that a project should be undertaken to upgrade the remaining portions of NCB’s fire alarm system in order to comply with all applicable codes;

**WHEREAS**, through the upgrade project, we will replace the existing power riser with a two-hour fire rated riser, install smoke detectors and speaker probes, install new code compliant devices in patient rooms, and replace the fire alarm system with one approved by FDNY; and

**WHEREAS**, in accordance with Operating Procedure 100-5 a solicitation was issued, pursuant to which bids were received and publicly opened on November 7,2024, and NYC Health + Hospitals determined that the Contractor submitted the lowest responsible and responsive bid; and

**WHEREAS**, the Contractor has met all, legal, business and technical requirements and is qualified to perform the services as required in the contract documents; and

**WHEREAS**, the overall responsibility for the administration of the proposed contract shall be with the Vice President, Facilities Development.

**NOW, THEREFORE, be it**

**RESOLVED** that the New York City Health and Hospitals Corporation be and hereby is authorized to execute a contract with A Tech Electric Enterprises, Inc. to undertake a project to upgrade the fire alarm system at NYC Health + Hospitals/North Central Bronx Hospital for a contract amount of \$8,888,888, with a 10% project contingency of \$888,889, to bring the total cost not to exceed \$9,777,777 and is expected to have a two year duration.

**EXECUTIVE SUMMARY  
NORTH CENTRAL BRONX HOSPITAL  
FIRE ALARM UPGRADE CONTRACT  
A TECH ELECTRIC ENTERPRISES, INC.**

**CONTRACT SCOPE:** Upgrade of the fire alarm system

**NEED:** NYC Health + Hospitals facilities needs general construction and electrical services to undertake the fire alarm project at North Central Bronx Hospital.

**CONTRACT DURATION:** Two years, slated to commence Summer of 2025 with anticipated completion in Summer of 2027.

**PROCUREMENT:** A competitive sealed bid was issued on 9/5/2024 contractors attended the pre-bid on site visits on 9/17/2024 and 9/18/2024; three contractors submitted bids with the lowest responsible and responsive bidder being A Tech Electric Enterprises, Inc. for a contract not to exceed total of \$8,888,888.

**PRIOR EXPERIENCE:** A Tech Electric Enterprises is a new vendor to H+H. Similar experience includes similarly priced and scope projects for NYC Parks, NY Port Authority, SCA, and the Javits Center.

**CONTRACT AMOUNT:** \$8,888,888.

**PASSPORT APPROVAL:** Pending

**EEO APPROVAL:** Approved

**MWBE STATUS:** Contractor is an MBE and therefore has committed to a 100% MWBE contract goal

**Request to Award Contract to  
A Tech Electric Enterprises, Inc. for the  
Fire Alarm Upgrade Project  
at NYC H+H/North Central Bronx Hospital**

**Capital Committee  
March 11, 2025**

**Christopher Mastromano, Chief Executive Officer, NYC H+H/Jacobi  
Manuel Saez, PhD, Vice President, OFD  
Menji Indar, Assistant Vice President, OFD  
Erin Egan, Senior Director, OFD**

## Request for Approval

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- Authorizing the New York City Health and Hospitals Corporation (“NYC Health + Hospitals”) to execute a contract with A Tech Electric Enterprises, Inc. (the “Contractor”), to undertake a project to upgrade the fire alarm systems at NYC Health + Hospitals/North Central Bronx Hospital for a contract amount of \$8,888,888, with a 10% project contingency of \$888,889, to bring the total cost not to exceed \$9,777,777 and is expected to have a two year duration.

## Program Background/ History

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- The existing fire alarm system installed throughout the building is outdated and is at end of its useful life.
- Partial Fire Alarm upgrade was done in 2020 with the ICU COVID 129 Bed project for floors 17, 16, 15, 6B and partial 1<sup>st</sup> floor.
- The remaining fire alarm system in the building will be upgraded to comply with all applicable codes

- Fire Alarm Upgrade:
  - Replace existing power riser with two-hour fire rated riser
  - Install new fire alarm riser
  - Install new smoke detectors
  - Install new speaker strobes
  - Install new devices in rooms as required by code
  - Replace existing fire alarm system with new fire alarm system once approved by FDNY
  - Remove existing fire alarm distribution equipment once new system is in place and operational
  - There will be no interruption to service

# Fire Alarm System

## Current State



- Current panel will be demolished once the work is completed

## Future state





# Overview of Procurement

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- 9/4/2024: Posted to City Record; sent to over 200 vendors directly
- 9/17/2024 – 9/18/2024: Site tour for bidders; total (7) seven contractors attended
- 11/07/2024: Bid due date, (3) Three bids received
- 02/12/2025: Technical meeting held with, A-Tech Electric Enterprise Inc. the lowest responsive and responsible bidder

# Construction Contract

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- Contract amount is **\$8,888,888**
- A Tech Electric Enterprises is a registered MBE contractor so will be 100% MWBE
- A Tech has done similar work for other city and state agencies
  - Jacob Javits Center North & South wing (\$11M): Upgrading old fire alarm system and integrating it with new building fire alarm system
  - School Construction Authority – PS46X (\$6.6M): Entire electrical system of new building construction
  - Port Authority NY – LaGuardia Air Port (\$7.2M): Installation of fiber optic and cat 6 cables for new extension
  - Port Authority NY – JFK Airport Terminal 4 (\$5.4M) Upgrade of the power system for HVAC system and Heat tracing
  - NYC Parks Department – Fire Alarm (\$6M) – Upgrade of an entire fire alarm system
- Expected to begin Summer 2025 with completion expected by Summer 2027 (2 years)

# Project Budget

<b>Jacobi- Postpartum Renovation Project</b>	
<b>Construction</b>	<b>\$8,888,888</b>
<b>Project Contingency (10%)</b>	<b>\$888,889</b>
<b>Total</b>	<b>\$9,777,777</b>

CP amendment in progress

## Request for Approval

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- Authorizing the New York City Health and Hospitals Corporation (“NYC Health + Hospitals”) to execute a contract with A Tech Electric Enterprises, Inc. (the “Contractor”), to undertake a project to upgrade the fire alarm systems at NYC Health + Hospitals/North Central Bronx Hospital for a contract amount of \$8,888,888, with a 10% project contingency of \$888,889, to bring the total cost not to exceed \$9,777,777 and is expected to have a two year duration.



To: Colicia Hercules  
Chief of Staff, Office of the Chair

From: Franco Esposito *Franco Esposito*  
Senior Counsel  
Office of Legal Affairs

Re: Vendor Responsibility, EEO and MWBE status for Board review of contract

Vendor: A Tech Electric Enterprises, Inc.

Date: February 19, 2025

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The below information indicates the vendor's status as to responsibility, EEO and MWBE as provided by the Office of Facilities Development and Supply Chain:

**Vendor Responsibility**

Pending

**EEO**

Approved

**MWBE**

100%

**RENAMING**

**CLAIRE SHULMAN PAVILION**

**NYC HEALTH + HOSPITALS/QUEENS**

## RESOLUTION

Authorizing New York City Health and Hospitals Corporation ("NYC Health + Hospitals") to rename The Pavilion building at NYC Health + Hospitals/Queens (the "Hospital") as "Claire Shulman Pavilion" in honor of the late former Queens Borough President, Claire Shulman.

**WHEREAS**, Claire Shulman, who served as Queens Borough President from 1990 to 2002, made significant contributions to enhancing healthcare services and resources in Queens County, including securing over \$150 million in capital funding for the modernization of Queens Hospital; and

**WHEREAS**, during her tenure, Ms. Shulman's advocacy led to the enhancement of public health initiatives, improving healthcare access for over 400,000 patients annually; and

**WHEREAS**, her dedication started from her early career as a nurse at Queens Hospital, instilling a lifelong commitment to improving health services for her constituents; and

**WHEREAS**, the renaming is scheduled to take place in 2025, coinciding with the hospital's 90th anniversary, which underscores the lasting impact of her contributions to the facility and the community; and

**WHEREAS**, this renaming presents a significant rebranding opportunity for the hospital as it seeks to expand to meet the growing needs of the community in a manner consistent with what Claire Shulman accomplished to facilitate the hospital's most recent redevelopment efforts; and

**WHEREAS**, NYC Health + Hospitals Operating Procedure 100-8 authorizes naming a NYC Health+ Hospitals health care facility or portion thereof to honor an individual who has made a significant contribution to public health including to NYC Health+ Hospitals or any of its facilities; and

**WHEREAS**, per OP 100-8, the Hospital Community Advisory Board recommended the renaming, hospital leadership, the Shulman family, and Queens Borough President Donovan Richards support the initiative; and

**WHEREAS**, the naming of The Pavilion building as "Claire Shulman Pavilion" is intended to honor her lasting legacy and unwavering commitment to accessible healthcare for all New Yorkers and to celebrate her as a Woman of Distinction during Women's History Month;

**RESOLVED** that New York City Health and Hospitals Corporation be and it hereby is authorized to rename The Pavilion building at NYC Health + Hospitals/Queens as "Claire Shulman Pavilion" in honor of the late former Queens Borough President, Claire Shulman.

## EXECUTIVE SUMMARY

### RENAMING THE PAVILION BUILDING AT QUEENS HOSPITAL

- BACKGROUND:** NYC Health + Hospitals/Queens has been dedicated to promoting quality healthcare in Queens for decades. The Pavilion building is integral to the hospital's efforts to provide services to the community effectively. Claire Shulman's exceptional contributions significantly impacted public health administration and funding for Queens Hospital, marking her legacy as an essential figure in the hospital's history.
- PROPOSED PROGRAM:** The renaming of The Pavilion building to "Claire Shulman Pavilion" serves to recognize Ms. Shulman's unparalleled commitment to public health and healthcare accessibility. This proposal emphasizes the alignment of her advocacy with the core mission of NYC Health + Hospitals, showcasing the Corporation's appreciation for her role in advancing quality healthcare. The renaming will also take place during the hospital's 90th anniversary in 2025, highlighting the historical significance of her contributions to the institution.
- REBRANDING OPPORTUNITY:** This renaming presents an opportunity for rebranding the hospital, aligning its future growth with the principles that Claire Shulman embodied, thus continuing her legacy in the hospital's ongoing redevelopment efforts.
- THE HONOREE:** Claire Shulman is remembered not only for her contributions to healthcare but also for her advocacy and public service, which continually influenced positive change in the community. This renaming will honor her legacy and serve as a reminder of the impact one individual can have on the health and wellbeing of thousands.



# **Request to Rename The Pavilion building at NYC Health + Hospitals/Queens (the "Hospital") as "Claire Shulman Pavilion"**

Capital Committee  
March 11, 2025

Deborah Brown, JD, MSW  
Senior Vice President, Chief External Affairs Officer  
Neil J. Moore, MBA, MPA, FACHE  
CEO NYC Health + Hospitals/Queens

- Authorizing New York City Health and Hospitals Corporation ("NYC Health + Hospitals") to rename The Pavilion building at NYC Health + Hospitals/Queens (the "Hospital") as "Claire Shulman Pavilion" in honor of the late former Queens Borough President, Claire Shulman.

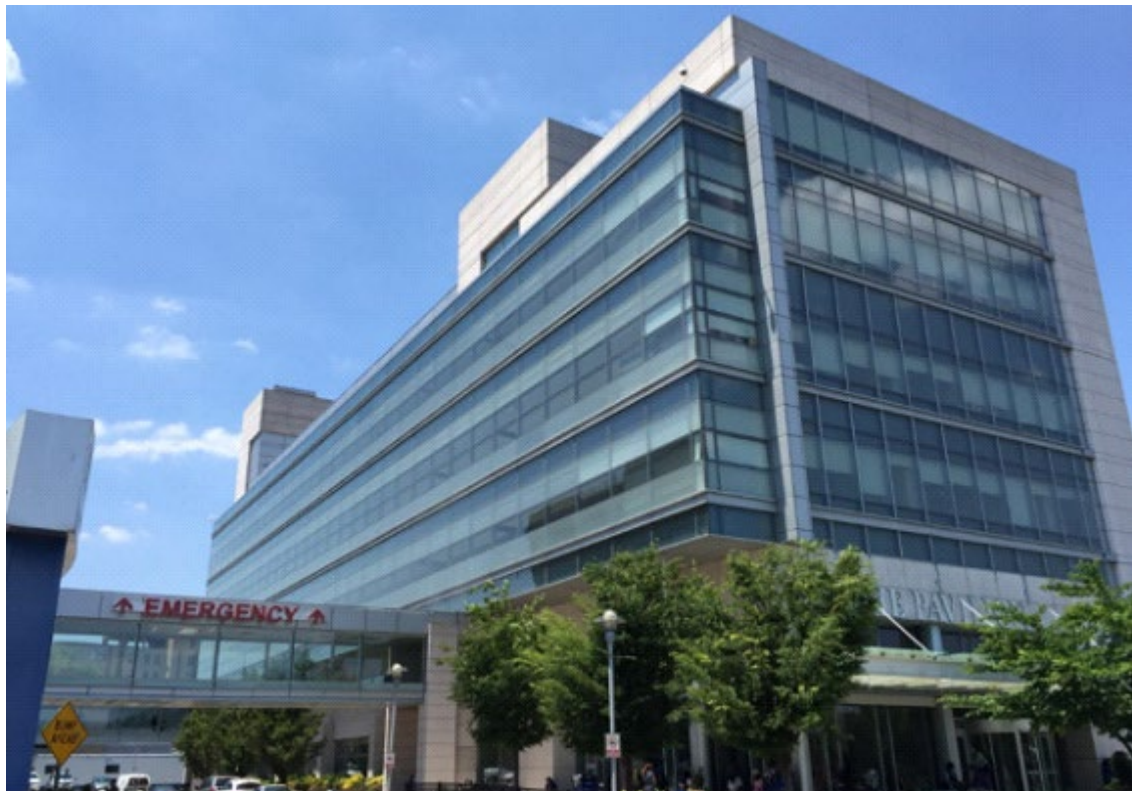
- New York City Health + Hospitals/Queens is requesting to rename the Queens Pavilion after the towering public servant Claire Shulman
- Claire Shulman was the first woman to serve as the Queens Borough President, and began her career as a nurse at Queens Hospital
- BP Shulman prioritized public health during her tenure, and provided major support for modernization at both Queens and Elmhurst hospitals
- She is remembered for her contributions to healthcare and for her advocacy and public service.
- This renaming will honor her legacy and serve as a reminder of the impact one individual can have on the health and wellbeing of thousands.
- This proposal emphasizes the alignment of her advocacy with the core mission of NYC Health + Hospitals, showcasing the Corporation's appreciation for her role in advancing quality healthcare.
- The renaming will take place during the hospital's 90th anniversary in 2025, highlighting the historical significance of her contributions to the institution.

## Approval Process

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- Per NYC Health + Hospitals Operating Procedure No. 100-8, we adhered to the following approval process:
- Received support from Shulman Family to rename the pavilion
- Obtained support letters from the NYC H+H/ Queens Chair of the Community Advisory Board, the President of the Medical Board, and the Chief Medical Officer
- Obtained support letter from NYC H+H/Queens CEO for the campus renaming strategy.
- We are bringing the resolution to the NYC Health + Hospitals Capital Committee for their approval.
- Next step in the process will be presenting the resolution to the Board of Directors for their approval.

## Pavilion



## Request for Approval

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- Authorizing New York City Health and Hospitals Corporation ("NYC Health + Hospitals") to rename The Pavilion building at NYC Health + Hospitals/Queens (the "Hospital") as "Claire Shulman Pavilion" in honor of the late former Queens Borough President, Claire Shulman.



# Queens

January 18, 2024

Mitchell Katz, MD  
President and Chief Executive Officer  
New York City Health + Hospitals  
50 Water Street, 17<sup>th</sup> Floor  
New York, New York 10004

Dear Dr. Katz:

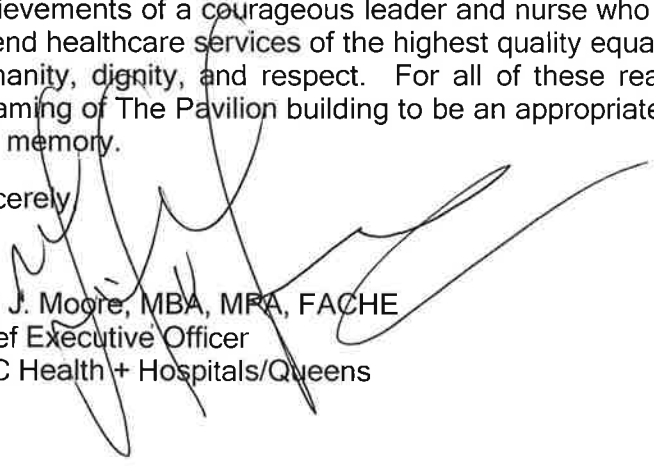
I am writing to respectfully request that NYC Health + Hospitals/Queens be granted permission to rename The Pavilion building in honor of the late former Queens Borough President Claire Shulman, whom we lost on August 16, 2020. In October 2020, the hospital presented the Claire Shulman Donor Wall Unveiling, and we would appreciate being given permission for this official renaming in accordance with corporate policy.

Claire Shulman built her entire career around contributing to the betterment of the borough of Queens for the past half-century. She began her career as a nurse working right here in what was formerly known as Queens General Hospital, where she met her husband, Dr. Melvin Shulman, a psychiatrist, and went on to raise a talented and industrious family. Beginning her time in politics as chairman of a local community board, she became deputy borough president and eventually landed the job of first female Queens Borough President, remaining in the position for the next sixteen years and paving the way for the two dynamic borough presidents, Helen Marshall and Melinda Katz, who succeeded her.

Claire's lifelong dedication to quality healthcare and love of nursing led her to fight to preserve our public hospitals from the threat of privatization in the mid-Nineties. Her rugged determination and staunch perseverance resulted in securing more than \$150 million in capital funding for a major modernization project and upgrading of both Queens and Elmhurst Hospitals. A longtime ally and ceaseless champion of NYC Health + Hospitals/Queens, she enabled the fulfillment of a dream: a newly modernized facility that would meet the demands of the 21<sup>st</sup> century.

Queens Hospital's Donor Wall Unveiling three years ago was designed to honor the lifetime achievements of a courageous leader and nurse who fought to protect our hospital's mission to extend healthcare services of the highest quality equally to all New Yorkers in an atmosphere of humanity, dignity, and respect. For all of these reasons, we at Queens believe this official renaming of The Pavilion building to be an appropriate way to honor her countless contributions and memory.

Sincerely



Neil J. Moore, MBA, MPA, FACHE  
Chief Executive Officer  
NYC Health + Hospitals/Queens

January 18, 2024

Mitchell Katz, MD  
President and Chief Executive Officer  
New York City Health + Hospitals  
50 Water Street, 17<sup>th</sup> Floor  
New York, New York 10004

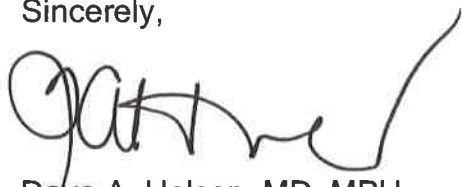
Dear Dr. Katz:

In accordance with corporate protocol, I am writing in support of our Chief Executive Officer Neil J. Moore's request that NYC Health + Hospitals/Queens be granted permission to rename The Pavilion building in honor of the late former Queens Borough President Claire Shulman.

Queens Hospital held a special place in Claire Shulman's heart. One could feel the genuine affection she had for Queens Hospital when she spoke of her days as a student at the Queens Hospital School of Nursing --- her first professional job at Queens, where she met her husband, Dr. Melvin Shulman. She was grateful for the role Queens Hospital played in her life, but she gave back to the people of Queens much more than she received. She was larger than life: a hero, a fighter for so many underdogs and always for the just cause. I will be forever proud and appreciative to have known her and to have witnessed her in action. She made it possible for us to pursue our mission-driven approach to healthcare with dignity and respect for all those we serve.

More than any other civic leader, Claire Shulman was a major player in our hospital's history. I strongly support Mr. Moore's request for renaming The Pavilion building in her honor.

Sincerely,



Dave A. Holson, MD, MPH  
Chief Medical Officer  
NYC Health + Hospitals/Queens





# Queens

January 18, 2024

Mitchell Katz, MD  
President and Chief Executive Officer  
New York City Health + Hospitals  
50 Water Street, 17<sup>th</sup> Floor  
New York, New York 10004

Dear Dr. Katz:

I am writing in support of NYC Health + Hospitals/Queens Chief Executive Officer Neil J. Moore's request to rename The Pavilion building in honor of the late former Queens Borough President Claire Shulman, whom we lost on August 16, 2020. Shortly after her passing, the hospital presented the Claire Shulman Donor Wall Unveiling, and we would appreciate receiving approval for this official renaming in accordance with corporate policy.

Improving the quality of healthcare for Claire's constituents was more than a job: it was a calling. Claire's steadfast commitment to raising both the standards and availability of quality healthcare in the borough made an enormous difference in 1997, when she fought tirelessly to ensure more than \$150 million in capital funding for a major modernization project and upgrading of both Queens and Elmhurst Hospitals. The completion of this modernization ushered in a new main hospital building, an ambulatory care pavilion, and cutting-edge equipment that signaled an overall change in perception of Queens Hospital for the community.

Her unwavering dedication to healthcare stemmed from the early days of her career, when she worked as a nurse at NYC Health + Hospitals/Queens, originally known as Queens General Hospital. A ceaseless champion of Queens Hospital, she enabled the fulfillment of a dream: a newly modernized facility that would meet the demands of the 21<sup>st</sup> century.

The renaming of The Pavilion building at Queens Hospital will pay tribute to a fearless community and civic leader who did all she could to advance healthcare for the next generation.

Sincerely,

A handwritten signature in blue ink, appearing to read "J. O'Connor".

James O'Connor, MD  
President, Medical Board  
NYC Health + Hospitals/Elmhurst and Queens

January 18, 2024

Mitchell Katz, MD  
President and Chief Executive Officer  
New York City Health + Hospitals  
50 Water Street, 17<sup>th</sup> Floor  
New York, New York 10004

Dear Dr. Katz:

As Chair of the NYC Health + Hospitals/Queens Community Advisory Board, I am writing to extend my strong support for Chief Executive Officer Neil J. Moore's request to rename The Pavilion building in honor of former Queens Borough President Claire Shulman, who passed away on August 16, 2020. Ms. Shulman was officially recognized at Queens Hospital with an unveiling of the Claire Shulman Donor Wall in October 2020.

Claire's fierce dedication to promoting and expanding quality, comprehensive healthcare resulted in her securing more than \$150 million in capital funding towards the modernization of Queens Hospital, where she began her career as a nurse. Her tenacious efforts paved the way for Queens Hospital to become one of the premier healthcare providers in the borough, serving some 400,000 patients annually. Through the years as a public figure, she remained a staunch advocate for Queens Hospital and the concept of available, affordable healthcare for all.

Those of us who hold this institution in the highest regard owe an enormous debt of gratitude to Claire Shulman. I concur with Mr. Moore in his request to rename The Pavilion building in her memory.

Sincerely,



Robin Hogans  
Chair, Community Advisory Board  
NYC Health + Hospitals/Queens

January 18, 2024

Mitchell Katz, MD  
President and Chief Executive Officer  
New York City Health + Hospitals  
50 Water Street, 17<sup>th</sup> Floor  
New York, New York 10004

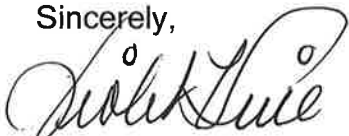
Dear Dr. Katz:

I am Violet Huie, First Vice Chair of the NYC Health + Hospitals/Queens Community Advisory Board, and I would like to express my fervent support of Chief Executive Officer Neil J. Moore's request to rename The Pavilion building in tribute to former Queens Borough President Claire Shulman, whom we lost on August 16, 2020.

Claire's tenure for sixteen years as Borough President illustrated a longstanding commitment to making improvements and getting results in a variety of endeavors, most especially in healthcare. It was Claire who took the lead in preventing Queens Hospital from being privatized and fought to obtain more than \$150 million in capital funding to usher it into the 21<sup>st</sup> century. Throughout her borough presidency she always regarded the early years of her career, when she worked as a nurse in Queens Hospital's School of Nursing, as an important blueprint for the way in which she elevated the borough forward, playing a key role in delivering more healthcare options to an expanding population of new immigrants.

For these reasons I am delighted to offer my support for Mr. Moore's request to rename The Pavilion building in honor of Claire Shulman.

Sincerely,



Violet Huie  
First Vice Chair, Community Advisory Board  
NYC Health + Hospitals/Queens