

AGENDA

FINANCE COMMITTEE

MEETING DATE: MAY 14, 2013
TIME: 9:00 A.M.
LOCATION: 125 WORTH STREET
BOARD ROOM

BOARD OF DIRECTORS

CALL TO ORDER

BERNARD ROSEN

ADOPTION OF THE APRIL 9, 2013 MINUTES

SENIOR VICE PRESIDENT'S REPORT

MARLENE ZURACK

KEY INDICATORS/CASH RECEIPTS & DISBURSEMENTS REPORTS

FRED COVINO

INFORMATION ITEMS

1. PERSONAL SERVICES KEY INDICATORS QUARTERLY REVIEW FY 13 3RD QTR

FRED COVINO

2. INPATIENT/ADULT/PEDIATRICS PAYOR MIX REPORTS

MAXINE KATZ

3. MEDICAID ELIGIBILITY REPORT

MAXINE KATZ

OLD BUSINESS
NEW BUSINESS
ADJOURNMENT

BERNARD ROSEN

MINUTES

MEETING DATE: APRIL 9, 2013

FINANCE COMMITTEE

BOARD OF DIRECTORS

The meeting of the Finance Committee of the Board of Directors was held April 9, 2013 in the 5th floor Board Room with Bernard Rosen presiding as Chairperson.

ATTENDEES

COMMITTEE MEMBERS

Bernard Rosen
Alan D. Aviles, Esq.
Michael A. Stocker, MD
Josephine Bolus, RN
Emily Youssouf
Andy Cohen, (representing Deputy Mayor Linda Gibbs in a voting capacity)
Linda Hacker, (representing Commissioner Robert Doar in a voting capacity)

OTHER ATTENDEES

J. DeGeorge, Analyst, Office of the State Comptroller
M. Dolan, Senior Assistant Director, DC 37
C. Fiorentini, Analyst, NYC Independent Budget Office (IBO)
R. McIntrye, Account Executive, Siemens
M. Meagher, Analyst, OMB

HHC STAFF

L. Brown, Senior Vice President, Corporate Planning, Community Hlth, & Intergovernmental Relations
V. Bekker, Chief Financial Officer (CFO), Generations+ Northern Manhattan Health Network
M. Brito, Chief Financial Officer (Acting), Coler/Goldwater Specialty Care Facility

Minutes of the April 9, 2013 Finance Committee Meeting

D. Cates, Chief of Staff, Board Affairs
T. Carlisle, Associate Executive Director, Corporate Planning
A. Cohen, Chief Financial Officer, South Manhattan Health Network
F. Covino, Corporate Budget Director, Corporate Budget
L. Dehart, Assistant Vice President, Corporate Reimbursement Services/Debt Financing
B. Delorio, Senior Director, Office of the President
K. Depass, Assistant Controller, Coney Island Hospital
L. Free, Senior Director, Managed Care/Finance
G. Guilford, Assistant Vice President, Office of the Senior Vice President/Finance/Managed Care
E. Guzman, Chief Financial Officer/Chief Operating Officer, Metropolitan Hospital Center
D. Guzman, Deputy Chief Financial Officer, Metropolitan Hospital Center
J. John, Chief Financial Officer, Central Brooklyn Family Health Network
M. Katz, Senior Assistant Vice President, Corporate Revenue Management
P. Lockhart, Secretary to the Corporation, Office of the Chairman
P. Lok, Director, Corporate Reimbursement Services/Debt Financing
T. Mammo, Chief of Staff, Office of the President
A. Marengo, Senior Vice President, Communications/Marketing
A. Martin, Executive Vice President/Chief Operating Officer, Office of the President
N. Mar, Director, Corporate Reimbursement Services/Debt Financing
D. Moskos, Director, Office of Facilities Development
H. Mason, Deputy Executive Director, Kings County Hospital Center
R. Mayer, Director, Office of Internal Audits
M. Novzen, Senior Associate Director, North Brooklyn Health Network
K. Olson, Senior Director, Corporate Budget
A. Pistone, Assistant Vice President, Corporate Office of Facilities Development
S. Russo, Senior Vice President, General Counsel, Office of Legal Affairs
W. Sanders, Assistant Vice President, Intergovernmental Relations
L. Schomp, Senior Budget Analyst, CIS
L. Simowitz, Senior Associate Director, North Bronx Healthcare Network
M. Sylvester, Assistant Director, Corporate Communications/Marketing
C. Toussaint, Director, Office of Facilities Development
J. Weinman, Corporate Comptroller, Corporate Comptroller's Office
R. Wilson, Senior Vice President/Chief Medical Officer, Medical & Professional Affairs
M. Zurack, Senior Vice President, Corporate Finance/Managed Care

Minutes of the April 9, 2013 Finance Committee Meeting

CALL TO ORDER

BERNARD ROSEN

The meeting of the Finance Committee was called to order at 9:05 a.m. The minutes of the March 12, 2013 Finance Committee meeting were adopted as submitted.

CHAIR'S REPORT

BERNARD ROSEN

SENIOR VICE PRESIDENT'S REPORT

MARLENE ZURACK

Ms. Zurack introduced to the Committee Ms. Manuela Brito, newly appointed Chief Financial Officer, Coler/Goldwater Specialty Care Facility. As part of her report, Ms. Zurack stated that there were two action items on the agenda that relate to the New York Power Authority (NYPA) financing that would be presented by Ms. Dehart, Assistant Vice President, Corporate Reimbursement Services and Mr. Alfonso Pistone, Assistant Vice President, Office of Facility Development who would answer any questions from the Committee regarding the actual projects that are being financed. Additionally, the Capital components for those projects will be presented at the April 11, 2013 Capital Committee Meeting. The report will also cover an update of the cash flow and commentary on the Financial Plan that was presented by Mr. Covino to the Committee last month. As of April 5, 2013, HHC cash balance was \$425 million or 26 days compared to 33 days of cash on hand last month. As previously reported, as a result of the revenue losses at Bellevue and Coney Island resulting from the storm, a negative cash balance is reflected in the cash flow as of 6/30/13. Since last month's meeting, there were several discussions with City Hall and OMB and the City has agreed to allow HHC to move its FY 13 City payments to next year, FY 14.

Mr. Rosen asked what the total amount of those payments is. Ms. Zurack stated that those payments total \$465 million and with that adjustment the closing FY 13 cash balance is projected to be \$333 million. The reason the City has agreed to move those payments is due to the delay of the Community Development Block Grant (CDBG) monies that are projected to be received in July or August 2013. Therefore, this deferral is a "float" until those funds are received by HHC.

Ms. Zurack stated that next year as reflected in the financial plan there is an above the line gap of \$673 million that resulted from a growing gap starting from FY 14 of \$673 million increasing to \$1.3 billion. In FY 11, HHC was in a similar situation, in that HHC was facing very large budget gaps in a two year period which is where HHC is projected to be; however, In FY 11, HHC was able to address those gaps through internal actions that were presented to the Committee and the Board. Of the \$600 million target, HHC has achieved \$588 million through City support matched with federal support which has also been received totaling \$600 million. However, there have been some Medicaid and Medicare reductions that were direct cuts and others from the MRT and the Affordable Care Act have eroded HHC's bottom-line along with additional health and pension costs that have been reported to the Committee. In the plan, there are significant below the line items, State and Federal actions. Since last month, HHC has developed a list of items that must be achieved in order to address those actions. These items include but not limited to the assurance of Medicare DSH redistribution that is in the Affordable Care Act is implemented on-time that would generate \$100 million annually to HHC but

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may cause other hospitals to lose money due to the redistribution of funds. Therefore, those hospitals are attempting to get a postponement and regulatory relief to offset this action. It is anticipated that those funds will be forthcoming in October 2013 with the methodology that benefits HHC. The second item relates to the Medicaid Redesign Team (MRT) 1115 waiver whereby the State is seeking a waiver from the Federal government to allow for a drawdown of additional federal dollars as a partial reinvestment of savings that had been granted to the federal government due to the MRT that would be used as a reinvestment in the healthcare industry. The State has argued with all of the changes in the MRT, the federal government over a five year period will see in total reduction in Medicaid spending of \$18 billion. Based on those savings, the State's position is that the federal government should reinvest \$10 billion in the healthcare industry. Those negotiations between the State and Federal governments have been ongoing for many months. Within the State's reinvestment argument is the public hospitals innovations pool which would bring \$250 million a year over a five year period to HHC. Deputy Major Gibbs has been involved in those discussions with the State as it relates to the MRT Redesign 1115 Waiver. The State has indicated that HHC's public hospitals innovation's monies are included in the waiver and will be negotiating on behalf of those funds. However, the State is very much embroiled in a major conflict with the federal government over its last waiver that related to individuals with developmental disabilities. There has been a history throughout waivers between NYS and the federal government where there was funding linked to persons with developmental disabilities for twenty years. This dispute is related to whether there was an overpayment that was resolved going forward to reduce federal payments for persons with developmental disabilities at long term institutions; however, the retroactive component is yet to be resolved. This has delayed the MRT waiver which is very important to HHC. Additionally, in HHC's original plan in FY 11, HHC achieved the MetroPlus enhancement payment which at that time was valued at \$200 million but has now been reduced to \$60 million due to a change in the methodology at the State. HHC is addressing this issue in an effort to have it restored to the original amount of \$200 million. It is important for the Committee to understand that there is a lot of detail in those State and Federal actions that are included in the plan. As HHC completes its reforecasting as part of the Executive Financial Plan in the out-years, if HHC achieves those items, which as reported involves some risks, it would not cover the projected spending included in the plan. Therefore, Mr. Aviles has begun discussions with the Senior Leadership team regarding the achievement of additional actions that will begin and continue throughout the coming months on developing an internal strategy to address this issue as part of HHC actions. HHC has informed the City of those actions relating to the State and Federal governments.

Ms. Youssouf asked what is the benefit to HHC for deferring those payments to the City.

Ms. Zurack stated that it is a cash flow benefit for HHC. Ms. Youssouf asked if it was until HHC gets the CDGB funding. Ms. Zurack stated that in terms of the CDBG funds, HUD is currently reviewing the plan that relates to the funds that are forthcoming for the revenue losses that are not funded by HUD. HHC has requested funding for those expenses for Coney Island and Bellevue that became a part of the City's HUD submission which is currently under review by that agency. Therefore, HHC would appreciate any assistance from the Committee in resolving this issue. There is a process for obtaining those funds but cannot be achieved until the summer 2013 which would get HHC to that point. If those Federal and State action are achieved by HHC, there is a structural budget issue that would need

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to be addressed. In exploring all options, there is one other action that was raised by Ms. Dehart that relates to a “spend up” or a change in a State payment that will significantly increase the cash flow from NYS to HHC. HHC’s team, Ms. LaRay Brown, Senior Vice President, Corporate Planning, Community Development, Intergovernmental Relations, Mr. John Jurenko, Senior Assistant Vice President and Ms. Wendy Saunders, Assistant Vice President are addressing this issue.

Dr. Stocker asked for clarification of the “spend up.” Ms. Zurack stated that the “spend up” relates to the overlap of the State FY (SFY) with the City that would allow HHC to get a particular supplemental Medicaid payment of \$524 million moved to a month that would benefit HHC without a major impact or change to the State given that it would be within the SFY.

Ms. Youssouf asked what is included in those deferred payments.

Ms. Zurack stated that those payments include: EMS \$148.5 million; malpractice \$135.9 million; Medicare Part B for retirees \$14.1 million; the welfare stabilization fund \$3.1 million; HHC overhead payment to the City \$8.5 million and debt service \$155.2 million.

Mr. Rosen added that this was not the first time the City has allowed HHC to defer payments.

Ms. Zurack stated that there was a deferral in FY 11; however, HHC was not required to make-up those payments.

Ms. Youssouf stated that given the extraordinary year the City is expected to have in addition to the CDBG funds, HHC should explore the possibility of having the City cover those payments from the various available funding resources.

Ms. Zurack stated that HHC has explored various options with the City that included that recommendation; however, the CDBG funds are very specific in that the funding is directly related to the disaster/storm. The details of those funds can be shared with the Committee.

Ms. Cohen stated that there are some constraints that HUD has ultimately to approve.

Ms. Youssouf stated that given the City’s projected financial status it would be a good year for the City to forgive a portion of those payments or the debt service which was discussed with the City.

Ms. Zurack stated that it was discussed and it is currently in a not yet decided category. The City is currently doing its Executive Budget which is the final step in this process.

Ms. Cohen stated that there is a lot of uncertainty about what will be included in the disaster relief fund.

Ms. Zurack added that the City’s position is to see what is in the disaster fund before any decisions are made from a funding perspective. The last time this type of action occurred, it was a part of an overall

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package that closed HHC's gaps for five years. That decision is being deferred along with those payments.

KEY INDICATORS/CASH RECEIPTS AND DISBURSEMENT REPORTS

FRED COVINO

Mr. Covino reported that utilization as of February 2013 acute discharges are down by 9.5% or 12,000 discharges. After adjusting the data to exclude Bellevue and Coney Island, discharges are up by 140. The D&TC visits are down by 12.3% which is consistent with last month. Nursing home days are down by 13.8%. The ALOS, all of the facilities with the exception of Lincoln and Metropolitan are within a 1/3 day of the corporate average.

Ms. Cohen asked if the decline in the nursing home days is attributable to Coler/Goldwater. Mr. Covino stated that the majority relates to those facilities in addition to the construction at Gouverneur. Continuing with the reporting, Lincoln is down by 6/10 day compared to the expected ALOS and Metropolitan is down by 4/10 day. The corporate-wide CMI is up by .25% through February 2013 of which nine facilities are up and two are down year-to-date (YTD).

Mr. Rosen asked Mr. Covino how would the removal of Bellevue and Coney Island from the data impact the status. Mr. Covino stated that utilization is up by .14% or 140 discharges. Moving to the next page of the report, FTEs are down by 810 YTD compared to the target of 446 FTEs, 364 FTEs better than the target. Receipts are down by \$205 million compared to the budget and disbursements are \$40 million over budget for a total net deficit YTD of \$245 million. Page 3, a YTD a comparison of actuals to the current and prior FY, receipts are \$196 million better than last year primarily due to \$162 million increase in DSH/UPL payments and the timing of a supplementary Medicaid payment of \$89 million and the pools portion. Expenses are \$182 million better than last year due to the timing of pension payment of \$149 million; City payment of \$94 million better and FICA refund of \$23 million offset by a \$55 million in OTPS expense repairs for Bellevue and Coney Island revenue losses due to a reduction in the Medicaid fee-for-service down by \$162 million. Medicaid cases are down by 7,000 compared to the budget and 35,000 days in psych visits.

Ms. Youssouf asked if the reductions were related to the storm. Mr. Covino stated that a portion is related to the storm, \$126 million of the \$209 million is related to Bellevue and Coney Island. On the outpatient side, receipts are down by \$71 million, \$28 million is due to Bellevue and Coney Island primarily in the Medicaid fee-for-service. All other is up by \$75 million primarily in grants and tax levy. Grants are up by \$61 million due to FEMA funding received due to the storm. Expenses are \$3 million better than budget due to the reduction in FTEs, 364 FTEs over the planned target offset by a \$3.5 million increase in overtime compared to the plan. Fringes are \$24 million better due to the FICA recovery. OTPS expenses are \$64 million worse than budget due to restoration expenses at Coler, Bellevue and Coney Island due to the storm.

Ms. Youssouf extended thanks for the inclusion of the footnotes as requested by the Committee last month. Mr. Covino stated that the footnotes will be update each month as to reflect the restoration of services at each of those facilities that were restored.

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ACTION ITEM

LINDA DEHART

Authorizing the President of the New York City Health and Hospitals Corporation (the "Corporation") to negotiate and execute a tax-exempt financing with the New York Power Authority ("NYPA") for a principal amount not-to-exceed \$22,846,607 to finance the Comprehensive Energy Efficiency upgrade project at Metropolitan Hospital Center (the "Metropolitan Project").

ACTION ITEM

LINDA DEHART

Authorizing the President of the New York City Health and Hospitals Corporation (the "Corporation") to negotiate and execute a tax-exempt financing with the New York Power Authority ("NYPA") for a principal amount not-to-exceed \$24,368,393] to finance the Comprehensive Energy Efficiency upgrade project at Elmhurst Hospital Center (the "Elmhurst Project").

Ms. Dehart brought to the attention of the Committee that the two resolutions relate to the NYPA financing and would therefore be presented together. Ms. Dehart stated that there was a summary presentation of the financing of the projects that was not included in the Finance package but was distributed to the Committee at the meeting and that copies were available as well. These resolutions will allow HHC to take advantage of financing that is offered by NYPA which has a better credit rating than the Authority. NYPA started a variable rate financing program that is offered to its clients since 1995 and over the life of that program the interest rates which are set on an annual rate have ranged from .51% to 4.15%. Currently the annual rate for this year is .86%. These projects were recommended through a comprehensive energy audit that was done under the auspices of the clean air buildings plan, a NYC program and are also required for boilers or fuel burning regulations that will become effective in 2015. At Metropolitan the total cost of the project is \$34.3 million. There were some grants that HHC received through the Plan NYC Program that will be used to offset the cost of the project. At Metropolitan in particular there is also some fuel oil remittance work that needs to be done that will be funded by some additional City capital funds and the balance of the project \$22.8 million would be financed through NYPA. It is estimated based on the average interest rate over the life of the NYPA program at 2.55% that the debt service on the NYPA financing would be \$1.5 million. In addition HHC would repay the City their capital debt service of \$332,000 for a total debt service cost of \$1.8 million. The energy audit estimates that the annual energy savings cost from the project would be \$1.5 million leaving a net annual cost to HHC over 20 years of \$328,000. Also reflected on the summary is that it is variable rate financing some scenarios of what the annual cost might be under a different interest rate. The current interest rate, the annual cost to HHC would be \$112,000. NYPA purchases a cap on its financing generally at about 6% to hedge against interest rate spikes at the capped level of 5%, the cost on an annual basis would be \$832,000.

Dr. Stocker stated that the analysis was very helpful in providing a better understanding of the financing. However, from a point of clarification, is the variable rate on the twenty years average 2.55%.

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Ms. Dehart stated that it is the average over the life of the NYPA program, since 1995 averaging the growth that they have experienced.

Dr. Stocker asked if the cap is at 6% compared to the current .86% and if HHC breaks even at 3.7% at a 20 year average, HHC would be ahead. Ms. Dehart stated that it would save money at Elmhurst.

Ms. Cohen asked what the assumptions are for the fuel on the savings side.

Mr. Pistone stated that the savings for the calculations are conservative estimated that could probably go higher than the stated estimates. These estimates were provided by the design team.

Ms. Zurack stated that those estimates are not guaranteed but rather estimates from the energy utilization reduction and energy cost program, whereby if the cost goes down the savings would increase.

Dr. Stocker asked for further clarification of the savings relative to the energy cost.

Mr. Pistone stated that it goes to the efficiency of the systems and there are calculations that would be required as far as fuel rates are concerned. The fuel assumptions estimates and the calculations were not readily available but based on past experience, those calculations are usually very conservative. Currently the fuel rates that are being charged could go up or down.

Dr. Stocker asked if those assumptions were basically for the boiler system in addition to other savings in the building. Mr. Pistone stated that it was for the entire system that is going to be installed not just the boilers which is only attributable to these projects.

Dr. Stocker added that the assumption is that this would be less fuel, less cost. Mr. Pistone stated that the fuel consumption would be reduced.

Ms. Zurack asked how old are the boilers at those facilities.

Mr. Pistone stated that the boilers at both of the facilities are about 60 years old and are the original boilers.

Dr. Stocker asked what was the life expectancy of those boilers. Mr. Pistone stated that it was 25 – 30 years which based on that those boilers must be replaced in addition to the ban on the use of #6 fuel which is what those boilers current burn. There is a regulation that #6 fuel must be phased out by 2015 which is the primary driver of these replacements.

Ms. Youssouf added that it is important for HHC to replace those boilers; however, it is important to note that the financing is from their commercial paper 364 financing whereby each year the rates reset the cap that is purchased which is at one year at a time. When that occurs and the rates are increased how will that be addressed by HHC? Given that possibility, HHC should try to get NYPA to do fixed

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rates which would be safer and based on the information presented by Ms. Zurack, HHC should make every effort to lock into a fixed rate.

Ms. Dehart stated that currently NYPA does not offer a fixed rate. In their prior history before 1995 it was offered but NYPA did not have a good experience with the fixed rate option. However, NYPA is evaluating whether to again offer a fixed rate but has expressed to HHC that there are some issues relative to offering a fixed rate that would need to be thoroughly explored involving disclosure and arbitrage issues. NYPA is currently addressing those issues with their legal counsel and expect that it will take up to a year to complete and come to a decision on whether fixed rate will be offered. In the interim, the way the financing would work is that HHC would sign an initial agreement to enter into the project and NYPA would finance during construction and at the close of construction and following an audit of the entire project, HHC would sign a final financing agreement which is expected to occur in August 2013. If at that time, NYPA decides to offer fixed rate HHC can negotiate at that point before the final financing agreement is signed to close those projects out as a fixed rate financing.

Ms. Youssef asked if that would be stated in the contract or is it just a verbal understanding. Ms. Dehart stated that at this time it is verbal only. Ms. Youssef stated that it would be advantageous for HHC to get that language into the contract.

Ms. Zurack stated that Corporate Finance would address this issue with NYPA and work on getting it resolved in the contract and include Ms. Youssef in that process.

Mr. Rosen asked if the new boilers would be gas fire. Mr. Pistone stated that they are a combination of gas and #2.

Ms. Cohen asked if there are other boilers at facilities that are using #6 fuel that would be subject to the 2015 deadline.

Mr. Pistone stated that Woodhull and Cumberland would be affect by that deadline.

Ms. Zurack stated that based on discussions with the City's Resiliency Committee, the issue of raising the boilers at Metropolitan as part of the installation is being explored. The cost is yet to be determined and could increase the cost of the project; however, there is a 20% contingency included as part of the project cost.

Ms. Youssef asked if the boilers could be included as part of the CDBG resilience. Ms. Zurack stated that it had been raised with the Resilience Committee and only the cost of moving the boilers could be included as part of that funding.

Mr. Rosen asked what the grants are that are included as part of the funding.

Ms. Dehart stated that the grants relate to the plan NYC. Mr. Pistone added that HHC received the grant from the City Department of Citywide Administrative Services (DCAS) through plan NYC.

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Mr. Rosen asked if it is an energy improvement grant and whether HHC has to repay the funding. Ms. Zurack stated that it is not just an energy improvement grant but rather an emission improvement as well. The grant does not require a repayment from HHC.

Ms. Yousouf asked if there is any remediation as a result of moving those boilers that have been there for a long period of time.

Mr. Pistone stated that for the #6 there is remediation work which is included in the cost.

Mrs. Bolus asked when will the work begin on the remaining two facilities. Mr. Pistone stated that the work has already begun. The design work has started and the evaluation is currently underway. It's important to note that those are smaller projects.

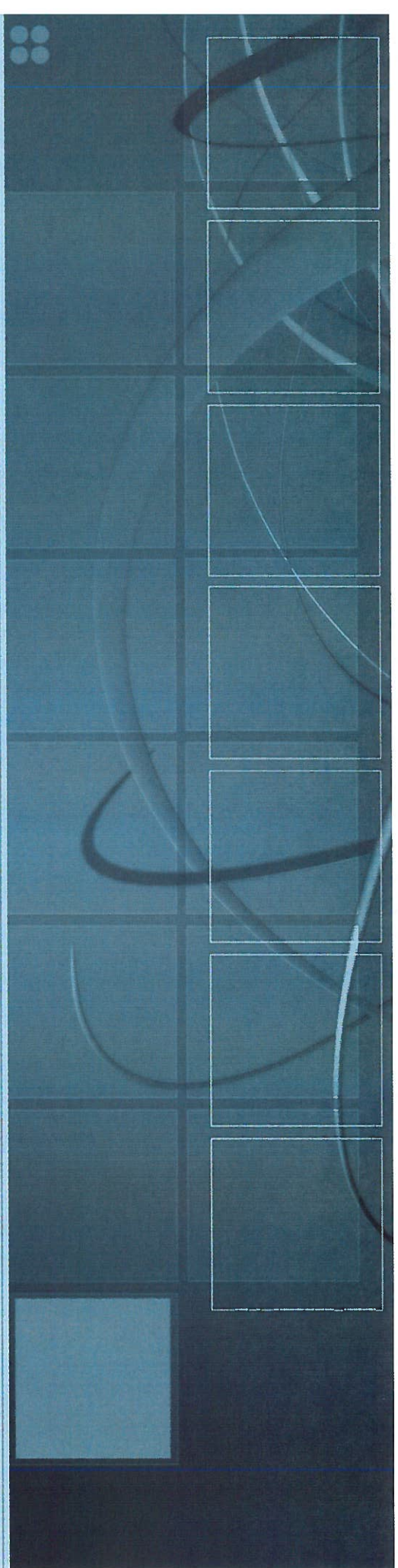
ADJOURNMENT

BERNARD ROSEN

There being no further business to discuss, the meeting was adjourned at 9:55 a.m.



**KEY INDICATORS &
CASH RECEIPTS &
DISBURSEMENTS
REPORTS**



KEY INDICATORS
FISCAL YEAR 2013 UTILIZATION

Year to Date
March 2013

NETWORKS	UTILIZATION			AVERAGE LENGTH OF STAY		ALL PAYOR CASE MIX INDEX	
	FY 13	FY 12	VAR %	ACTUAL	EXPECTED	FY 13	FY 12
<u>North Bronx</u>							
Jacobi	13,916	15,028	-7.4%	6.5	6.5	1.1218	1.0675
North Central Bronx	5,821	6,071	-4.1%	4.6	4.7	0.7629	0.7025
<u>Generations +</u>							
Harlem	8,730	7,980	9.4%	5.6	5.7	0.9825	0.9771
Lincoln	17,448	17,581	-0.8%	4.9	5.5	0.9116	0.9114
Belvis DTC	43,282	49,931	-13.3%				
Morrisania DTC	60,388	73,610	-18.0%				
Renaissance	42,967	50,911	-15.6%				
<u>South Manhattan</u>							
Bellevue	11,184	18,857	-40.7%	6.5	6.3	1.1434	1.0917
Metropolitan	9,548	8,837	8.0%	4.8	5.2	0.8286	0.7672
Coler	165,062	220,822	-25.3%				
Goldwater	213,128	237,400	-10.2%				
Gouverneur - NF	37,980	51,146	-25.7%				
Gouverneur - DTC	185,576	209,626	-11.5%				
<u>North Central Brooklyn</u>							
Kings County	18,556	18,067	2.7%	6.2	6.0	0.9884	1.0189
Woodhull	10,478	10,583	-1.0%	5.1	4.9	0.8426	0.8112
McKinney	85,368	86,407	-1.2%				
Cumberland DTC	67,690	73,341	-7.7%				
East New York	56,560	63,431	-10.8%				
<u>Southern Brooklyn / S I</u>							
Coney Island	6,781	12,512	-45.8%	6.5	6.2	1.0725	1.0583
Seaview	81,522	81,904	-0.5%				
<u>Queens</u>							
Elmhurst	17,887	18,541	-3.5%	5.6	5.4	0.9408	0.9232
Queens	9,637	9,744	-1.1%	5.6	5.4	0.9173	0.8843
<u>Discharges/CMI-- All Acutes</u>							
	129,986	143,801	-9.6%			0.9636	0.9559
<u>Visits-- All D&TCs</u>							
	456,463	520,850	-12.4%				
<u>Days-- All SNFs</u>							
	583,060	677,679	-14.0%				

Notes:

Utilization

Acute: discharges excl. psych and rehab; D&TC: reimbursable visits;

SNF: chronic and rehab days

All Payor CMI

Acute discharges are grouped using the 2012 New York State APR-DRGs

Average Length of Stay

Actual: discharges divided by days; excludes one day stays.

Expected: weighted average of DRG specific corporate ave. length of stay using APR-DRGs

FY 13 reflects the impact of the temporary closures and suspension of operations at Bellevue and Coney Island hospitals as a result of Hurricane Sandy (Oct 2012)

Bellevue hospital began evacuating on Oct 31, 2012. Outpatient clinics and ambulatory services began to re-open in Nov, 2012. Inpatient services reopened in Feb 13 and hospital assumes normal operation on Feb 19, 2013

Coney Island hospital began evacuating on Oct 27, 2012. Outpatient primary medical care services began to re-open in Nov, 2012 and ambulatory services began to re-open in Jan, 2013. Inpatient services and behavioral services began to re-open in Jan, 2013.

KEY INDICATORS

FISCAL YEAR 2013 BUDGET PERFORMANCE (\$s in 000s)

Year to Date
March 2013

NETWORKS	FTE's VS 6/16/12	RECEIPTS		DISBURSEMENTS		BUDGET VARIANCE	
		actual	better / (worse)	actual	better / (worse)	better / (worse)	
<u>North Bronx</u>							
Jacobi	(50.0)	\$ 384,897	\$ 2,368	\$ 389,460	\$ 4,303	\$ 6,671	0.9%
North Central Bronx	<u>(17.5)</u>	<u>133,067</u>	<u>4,617</u>	<u>128,608</u>	<u>8,674</u>	<u>13,291</u>	<u>5.0%</u>
	(67.5)	\$ 517,963	\$ 6,985	\$ 518,068	\$ 12,977	\$ 19,962	1.9%
<u>Generations +</u>							
Harlem	(86.0)	\$ 232,299	\$ (11,168)	\$ 239,740	\$ 845	\$ (10,323)	-2.1%
Lincoln	(39.5)	334,436	(12,882)	360,017	(3,348)	(16,230)	-2.3%
Belvis DTC	(4.0)	13,654	875	11,162	1,520	2,395	9.4%
Morrisania DTC	(5.5)	20,625	894	16,846	3,550	4,444	11.1%
Renaissance	<u>(5.5)</u>	<u>14,283</u>	<u>321</u>	<u>14,458</u>	<u>716</u>	<u>1,036</u>	<u>3.6%</u>
	(140.5)	\$ 615,297	\$ (21,961)	\$ 642,223	\$ 3,283	\$ (18,678)	-1.5%
<u>South Manhattan</u>							
Bellevue	(90.5)	\$ 408,278	\$ (117,866)	\$ 529,873	\$ (32,637)	\$ (150,503)	-14.7%
Metropolitan	(76.0)	205,953	(9,947)	209,932	12,823	2,876	0.7%
Coler	(39.0)	73,941	10,583	102,509	(33,943)	(23,360)	-17.7%
Goldwater	(71.5)	80,864	(15,083)	125,903	(31,481)	(46,564)	-24.5%
Gouverneur	<u>4.5</u>	<u>65,199</u>	<u>6,703</u>	<u>60,850</u>	<u>573</u>	<u>7,277</u>	<u>6.1%</u>
	(272.5)	\$ 834,236	\$ (125,609)	\$ 1,029,066	\$ (84,666)	\$ (210,275)	-11.0%
<u>North Central Brooklyn</u>							
Kings County	(201.0)	\$ 473,001	\$ (32,747)	\$ 475,663	\$ 2,209	\$ (30,538)	-3.1%
Woodhull	(81.0)	256,526	(23,872)	281,917	(12,001)	(35,873)	-6.5%
McKinney	(16.0)	27,987	(4,035)	32,119	2,612	(1,423)	-2.1%
Cumberland DTC	(10.5)	23,307	(37)	22,569	(495)	(532)	-1.2%
East New York	<u>(3.0)</u>	<u>17,992</u>	<u>(671)</u>	<u>15,295</u>	<u>2,816</u>	<u>2,145</u>	<u>5.8%</u>
	(311.5)	\$ 798,813	\$ (61,362)	\$ 827,563	\$ (4,859)	\$ (66,221)	-3.9%
<u>Southern Brooklyn/SI</u>							
Coney Island	(78.0)	\$ 200,536	\$ (35,847)	\$ 275,175	\$ (22,347)	\$ (58,194)	-11.9%
Seaview	<u>(14.0)</u>	<u>33,580</u>	<u>1,173</u>	<u>35,777</u>	<u>(2,151)</u>	<u>(978)</u>	<u>-1.5%</u>
	(92.0)	\$ 234,116	\$ (34,675)	\$ 310,952	\$ (24,497)	\$ (59,172)	-10.7%
<u>Queens</u>							
Elmhurst	(23.0)	\$ 397,846	\$ (12,550)	\$ 390,445	\$ 23,473	\$ 10,923	1.3%
Queens	<u>(40.5)</u>	<u>237,549</u>	<u>(6,622)</u>	<u>257,228</u>	<u>(12,884)</u>	<u>(19,506)</u>	<u>-4.0%</u>
	(63.5)	\$ 635,395	\$ (19,173)	\$ 647,673	\$ 10,590	\$ (8,583)	-0.7%
NETWORKS TOTAL	<u>(947.5)</u>	<u>\$ 3,635,820</u>	<u>\$ (255,794)</u>	<u>\$ 3,975,545</u>	<u>\$ (87,172)</u>	<u>\$ (342,967)</u>	<u>-4.4%</u>
Central Office	(16.0)	384,315	8,914	208,097	8,465	17,379	2.9%
HHC Health & Home Care	(3.5)	25,255	(5,349)	23,703	5,062	(287)	-0.5%
Enterprise IT	<u>69.0</u>	<u>0</u>	<u>0</u>	<u>106,617</u>	<u>6,972</u>	<u>6,972</u>	<u>6.1%</u>
GRAND TOTAL	<u>(898.0)</u>	<u>\$ 4,045,390</u>	<u>\$ (252,230)</u>	<u>\$ 4,313,963</u>	<u>\$ (66,673)</u>	<u>\$ (318,903)</u>	<u>-3.7%</u>

Notes:

FY 13 reflects the impact of the temporary closures and suspension of operations at Bellevue and Coney Island hospitals as a result of Hurricane Sandy (Oct 2012)

Bellevue hospital began evacuating on Oct 31, 2012. Outpatient clinics and ambulatory services began to re-open in Nov, 2012. Inpatient services reopened in Feb 13 and hospital assumes normal operation on Feb 19, 2013

Coney Island hospital began evacuating on Oct 27, 2012. Outpatient primary medical care services began to re-open in Nov, 2012 and ambulatory services began to re-open in Jan, 2013. Inpatient services and behavioral services began to re-open in Jan, 2013.

Residents and Grants are included in the reported FTEs. Reported FTEs are compared to 6/16/12.

New York City Health & Hospitals Corporation
Cash Receipts and Disbursements (CRD)
Fiscal Year 2013 vs Fiscal Year 2012 (in 000's)
TOTAL CORPORATION

	Month of March 2013			Fiscal Year To Date March 2013		
	actual 2013	actual 2012	better / (worse)	actual 2013	actual 2012	better / (worse)
Cash Receipts						
Inpatient						
Medicaid Fee for Service	\$ 70,955	\$ 100,314	\$ (29,358)	\$ 642,242	\$ 826,665	\$ (184,423)
Medicaid Managed Care	50,885	53,443	(2,558)	463,434	436,232	27,202
Medicare	34,156	35,613	(1,457)	386,130	427,211	(41,080)
Medicare Managed Care	16,238	28,625	(12,387)	166,576	191,915	(25,339)
Other	<u>20,032</u>	<u>20,379</u>	<u>(348)</u>	<u>157,897</u>	<u>173,781</u>	<u>(15,884)</u>
Total Inpatient	\$ 192,266	\$ 238,374	\$ (46,109)	\$ 1,816,280	\$ 2,055,804	\$ (239,524)
Outpatient						
Medicaid Fee for Service	\$ 17,139	\$ 19,113	\$ (1,974)	\$ 127,148	\$ 151,882	\$ (24,735)
Medicaid Managed Care	32,129	39,144	(7,014)	305,961	279,303	26,659
Medicare	1,675	5,336	(3,662)	41,477	50,769	(9,292)
Medicare Managed Care	6,150	10,714	(4,564)	67,446	75,040	(7,594)
Other	<u>13,057</u>	<u>13,165</u>	<u>(108)</u>	<u>107,608</u>	<u>113,310</u>	<u>(5,703)</u>
Total Outpatient	\$ 70,150	\$ 87,472	\$ (17,322)	\$ 649,640	\$ 670,305	\$ (20,665)
All Other						
Pools	\$ 5,274	\$ 100,203	\$ (94,929)	\$ 334,171	\$ 331,119	\$ 3,052
DSH / UPL	-	167,406	(167,406)	878,435	883,056	(4,621)
Grants, Intracity, Tax Levy	34,989	32,783	2,206	266,690	189,199	77,491
Appeals & Settlements	9,382	(5,291)	14,673	39,862	(11,974)	51,836
Misc / Capital Reimb	<u>5,622</u>	<u>4,727</u>	<u>895</u>	<u>60,312</u>	<u>39,974</u>	<u>20,338</u>
Total All Other	\$ 55,267	\$ 299,827	\$ (244,560)	\$ 1,579,471	\$ 1,431,375	\$ 148,096
Total Cash Receipts	\$ 317,683	\$ 625,673	\$ (307,991)	\$ 4,045,390	\$ 4,157,483	\$ (112,093)
Cash Disbursements						
PS	\$ 273,826	\$ 277,018	\$ 3,191	\$ 1,867,927	\$ 1,874,633	\$ 6,705
Fringe Benefits	59,940	96,422	36,482	546,359	752,363	206,004
OTPS	125,193	110,150	(15,044)	988,064	930,169	(57,895)
City Payments	-	14,856	14,856	141,363	250,113	108,750
Affiliation	77,661	71,861	(5,801)	689,060	653,453	(35,607)
HHC Bonds Debt	<u>6,765</u>	<u>7,958</u>	<u>1,193</u>	<u>81,189</u>	<u>69,936</u>	<u>(11,253)</u>
Total Cash Disbursements	\$ 543,386	\$ 578,264	\$ 34,878	\$ 4,313,963	\$ 4,530,666	\$ 216,703
Receipts over/(under) Disbursements	\$ (225,703)	\$ 47,409	\$ (273,113)	\$ (268,573)	\$ (373,183)	\$ 104,611

Notes:

FY 13 reflects the impact of the temporary closures and suspension of operations at Bellevue and Coney Island hospitals as a result of Hurricane Sandy (Oct 2012)

Bellevue hospital began evacuating on Oct 31, 2012. Outpatient clinics and ambulatory services began to re-open in Nov, 2012. Inpatient services reopened in Feb 13 and hospital assumes normal operation on Feb 19, 2013.

Coney Island hospital began evacuating on Oct 27, 2012. Outpatient primary medical care services began to re-open in Nov, 2012 and ambulatory services began to re-open in Jan, 2013. Inpatient services and behavioral services began to re-open in Jan, 2013.

New York City Health & Hospitals Corporation
Actual vs. Budget Report
Fiscal Year 2013 (in 000's)
TOTAL CORPORATION

	Month of March 2013			Fiscal Year To Date March 2013		
	actual 2013	budget 2013	better / (worse)	actual 2013	budget 2013	better / (worse)
Cash Receipts						
Inpatient						
Medicaid Fee for Service	\$ 70,955	\$ 99,616	\$ (28,661)	\$ 642,242	\$ 833,099	\$ (190,856)
Medicaid Managed Care	50,885	50,422	463	463,434	451,257	12,177
Medicare	34,156	41,687	(7,531)	386,130	412,338	(26,208)
Medicare Managed Care	16,238	22,341	(6,102)	166,576	192,027	(25,451)
Other	<u>20,032</u>	<u>18,877</u>	<u>1,155</u>	<u>157,897</u>	<u>177,533</u>	<u>(19,636)</u>
Total Inpatient	\$ 192,266	\$ 232,943	\$ (40,678)	\$ 1,816,280	\$ 2,066,254	\$ (249,974)
Outpatient						
Medicaid Fee for Service	\$ 17,139	\$ 19,055	\$ (1,915)	\$ 127,148	\$ 158,614	\$ (31,466)
Medicaid Managed Care	32,129	36,760	(4,631)	305,961	328,622	(22,660)
Medicare	1,675	5,476	(3,801)	41,477	53,908	(12,431)
Medicare Managed Care	6,150	13,133	(6,983)	67,446	72,898	(5,452)
Other	<u>13,057</u>	<u>12,731</u>	<u>325</u>	<u>107,608</u>	<u>123,533</u>	<u>(15,925)</u>
Total Outpatient	\$ 70,150	\$ 87,154	\$ (17,005)	\$ 649,640	\$ 737,574	\$ (87,935)
All Other						
Pools	\$ 5,274	\$ 6,179	\$ (905)	\$ 334,171	\$ 330,211	\$ 3,960
DSH / UPL	-	-	0	878,435	878,435	0
Grants, Intracity, Tax Levy	34,989	34,034	955	266,690	199,399	67,291
Appeals & Settlements	9,382	-	9,382	39,862	32,904	6,958
Misc / Capital Reimb	<u>5,622</u>	<u>4,635</u>	<u>987</u>	<u>60,312</u>	<u>52,843</u>	<u>7,469</u>
Total All Other	\$ 55,267	\$ 44,848	\$ 10,419	\$ 1,579,471	\$ 1,493,792	\$ 85,679
Total Cash Receipts	\$ 317,683	\$ 364,946	\$ (47,263)	\$ 4,045,390	\$ 4,297,620	\$ (252,230)
Cash Disbursements						
PS	\$ 273,826	\$ 271,390	\$ (2,436)	\$ 1,867,927	\$ 1,868,587	\$ 660
Fringe Benefits	59,940	60,753	813	546,359	571,036	24,677
OTPS	125,193	101,188	(24,005)	988,064	900,139	(87,925)
City Payments	-	-	0	141,363	140,072	(1,291)
Affiliation	77,661	75,163	(2,499)	689,060	684,601	(4,459)
HHC Bonds Debt	<u>6,765</u>	<u>8,039</u>	<u>1,274</u>	<u>81,189</u>	<u>82,855</u>	<u>1,666</u>
Total Cash Disbursements	\$ 543,386	\$ 516,534	\$ (26,852)	\$ 4,313,963	\$ 4,247,290	\$ (66,673)
Receipts over/(under) Disbursements	\$ (225,703)	\$ (151,588)	\$ (74,115)	\$ (268,573)	\$ 50,330	\$ (318,903)

Notes:

FY 13 reflects the impact of the temporary closures and suspension of operations at Bellevue and Coney Island hospitals as a result of Hurricane Sandy (Oct 2012)

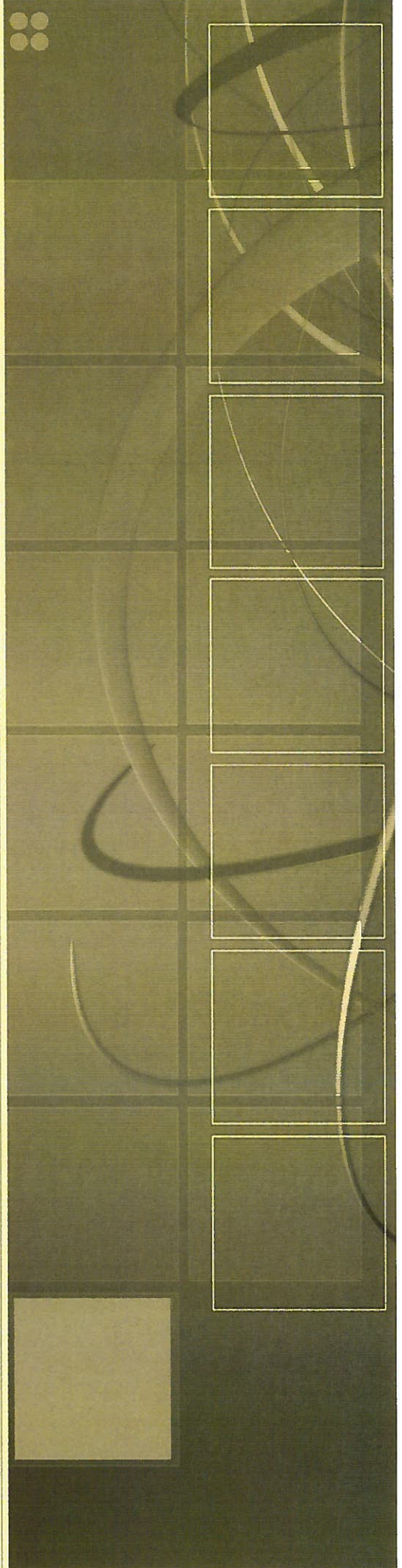
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Coney Island hospital began evacuating on Oct 27, 2012. Outpatient primary medical care services began to re-open in Nov, 2012 and ambulatory services began to re-open in Jan, 2013. Inpatient services and behavioral services began to re-open in Jan, 2013.

Annual Deficit in budgeted receipts vs. disbursements is funded through reserves



INFORMATION
ITEM
#1





nyc.gov/hhc

Review of Personal Services Key Indicators (FY 2013 3rd Quarter)

PS Disbursements – Actual vs. Budget

Network/Facility	Actual PS thru March 2013 (\$ In 000's)	Budgeted PS thru March 2013 (\$ In 000's)	Budget Variance thru March 2013 (\$ In 000's)
North Bronx			
Jacobi	173,645	171,724	(1,921)
NCB	55,331	55,821	490
Subtotal	228,976	227,545	(1,431)
Generations +			
Harlem	103,524	103,873	349
Lincoln	146,334	143,120	(3,214)
Morrisania	9,596	9,597	1
Renaissance	6,562	6,930	368
S. R. Belvis	5,948	6,076	128
Subtotal	271,964	269,596	(2,368)
South Manhattan			
Bellevue	214,938	216,458	1,520
Metropolitan	100,420	100,782	362
Coler	44,941	43,764	(1,177)
Goldwater	61,017	56,893	(4,124)
Gouverneur	32,635	35,125	2,490
Subtotal	453,951	453,022	(929)
North Central Brooklyn			
Kings County	272,264	275,333	3,069
Woodhull	115,938	116,301	363
McKinney	16,304	16,057	(247)
Cumberland	10,423	10,673	250
ENY	10,225	10,280	55
Subtotal	425,154	428,644	3,490
S. Brooklyn / Staten Is.			
Coney Island	116,889	117,759	870
Seaview	20,675	20,150	(525)
Subtotal	137,564	137,909	345
Queens			
Elmhurst	160,077	160,708	631
Queens	100,787	97,153	(3,634)
Subtotal	260,864	257,861	(3,003)
Facilities Total	1,778,473	1,774,577	(3,896)
Central Office	43,358	43,435	77
Certified Home Health	9,954	10,456	502
Enterprise IT	36,141	40,120	3,979
Grand Total	1,867,927	1,868,587	660

FTE Variance 06/16/12 - 12/15/12

Network/Facility	FTEs as of 6/16/12	FTEs as of 3/23/13	Increase (Decrease) in FTEs thru 3/23/13
North Bronx			
Jacobi	3,308.0	3,258.0	(50.0)
NCB	1,095.0	1,077.5	(17.5)
Subtotal	4,403.0	4,335.5	(67.5)
Generations +			
Harlem	2,142.0	2,056.0	(86.0)
Lincoln	2,786.0	2,746.5	(39.5)
Morrisania	195.0	189.5	(5.5)
Renaissance	145.0	139.5	(5.5)
S.R. Belvis	105.5	101.5	(4.0)
Subtotal	5,373.5	5,233.0	(140.5)
South Manhattan			
Bellevue	4,284.5	4,194.0	(90.5)
Metropolitan	2,003.0	1,927.0	(76.0)
Coler	1,016.0	977.0	(39.0)
Goldwater	1,209.0	1,137.5	(71.5)
Gouverneur	601.5	606.0	4.5
Subtotal	9,114.0	8,841.5	(272.5)
North Central Brooklyn			
Kings County	4,807.0	4,606.0	(201.0)
Woodhull	2,316.5	2,235.5	(81.0)
McKinney	337.5	321.5	(16.0)
Cumberland	233.5	223.0	(10.5)
ENY	196.5	193.5	(3.0)
Subtotal	7,891.0	7,579.5	(311.5)
S Brooklyn / Staten Is.			
Coney Island	2,397.5	2,319.5	(78.0)
Seaview	361.5	347.5	(14.0)
Subtotal	2,759.0	2,667.0	(92.0)
Queens			
Elmhurst	3,196.0	3,173.0	(23.0)
Queens	1,874.5	1,834.0	(40.5)
Subtotal	5,070.5	5,007.0	(63.5)
Facilities Total	34,611.0	33,663.5	(947.5)
Central Office	602.5	586.5	(16.0)
Certified Home Health	170.0	166.5	(3.5)
Enterprise IT	654.0	623.0	69.0
Grand Total	35,937.5	35,039.5	(898.0)

Note: RESIDENT HEADCOUNT FOR FISCAL YEAR END 2012 UTILIZES JUNE 16, 2012.

Corporate-wide FTE Variance by Category

Staffing Change June 2012 vs. March 2013	FTEs
Environmental/Hotel	(305.5)
Clerical	(228.0)
Nurses*	(139.0)
Aides/Ord	(134.0)
Tech/Spec	(109.5)
Managers	(41.0)
Residents	59.0
Physicians	0.0
Total	(898.0)

*Nurses include LPNs RNs & Nurse Practitioners

FY 2013 Overtime Actual vs. Budget

Network/Facility	Actual OT thru March 2013	OT Budget thru March 2013	Variance
North Bronx			
Jacobi	13,157,599	11,703,712	1,453,887
NCB	4,780,898	4,681,485	99,413
Subtotal	\$17,938,497	16,385,197	\$1,653,300
Generations +			
Harlem	4,859,116	5,461,732	(602,616)
Lincoln	9,302,862	8,192,599	1,110,263
Morrisania	208,735	156,049	52,686
Renaissance	35,480	136,543	(101,063)
S.R. Belvis	61,391	58,519	2,872
Subtotal	\$14,467,584	\$14,005,442	\$462,142
South Manhattan			
Bellevue	9,525,410	11,703,712	(2,178,302)
Metropolitan	4,943,455	4,291,361	652,094
Coler	3,866,077	2,730,866	1,135,211
Goldwater	8,013,503	4,291,361	3,722,142
Gouverneur	193,525	280,889	(87,364)
Subtotal	\$26,541,970	\$23,298,189	\$3,243,781
North Central Brooklyn			
Kings County	14,476,088	13,654,331	821,757
Woodhull	5,249,436	5,851,856	(602,420)
McKinney	1,665,385	1,560,495	104,890
Cumberland	284,606	390,124	(105,518)
ENY	135,814	128,741	7,073
Subtotal	\$21,811,329	\$21,686,647	\$225,782
S. Brooklyn / Staten Is.			
Coney Island	2,411,303	2,574,817	(163,514)
Seaview	848,437	624,198	224,239
Subtotal	\$3,259,740	\$3,199,015	\$60,725
Queens			
Elmhurst	9,152,376	8,816,797	335,579
Queens	5,434,042	5,305,683	128,359
Subtotal	\$14,586,418	\$14,122,480	\$463,938
Facilities Total	\$98,605,538	\$92,595,870	\$6,009,668
Central Office	298,380	646,173	(\$247,793)
Certified Home Health	\$97,380	\$97,631	(\$151)
Enterprise IT	\$770,624	\$686,186	(84,438)
Grand Total	\$99,771,922	\$93,824,760	\$5,947,162

Overtime by Major Category

FY 2013 vs. FY 2012

FYTD MARCH 2012 vs. FYTD MARCH 2013

GROUP	FYTD March 2012	FYTD March 2013	Inc./(Dec.) \$	Inc./(Dec.) %
NURSING	30,132,844	31,793,022	1,660,178	5.5%
PLANT MAINT	27,375,571	25,767,809	(1,607,762)	-5.9%
ALL OTHERS	<u>41,628,473</u>	<u>42,211,091</u>	<u>582,618</u>	<u>1.4%</u>
TOTAL	99,136,888	99,771,922	635,034	0.6%

Nurse Registry FY 2013 vs. FY 2012

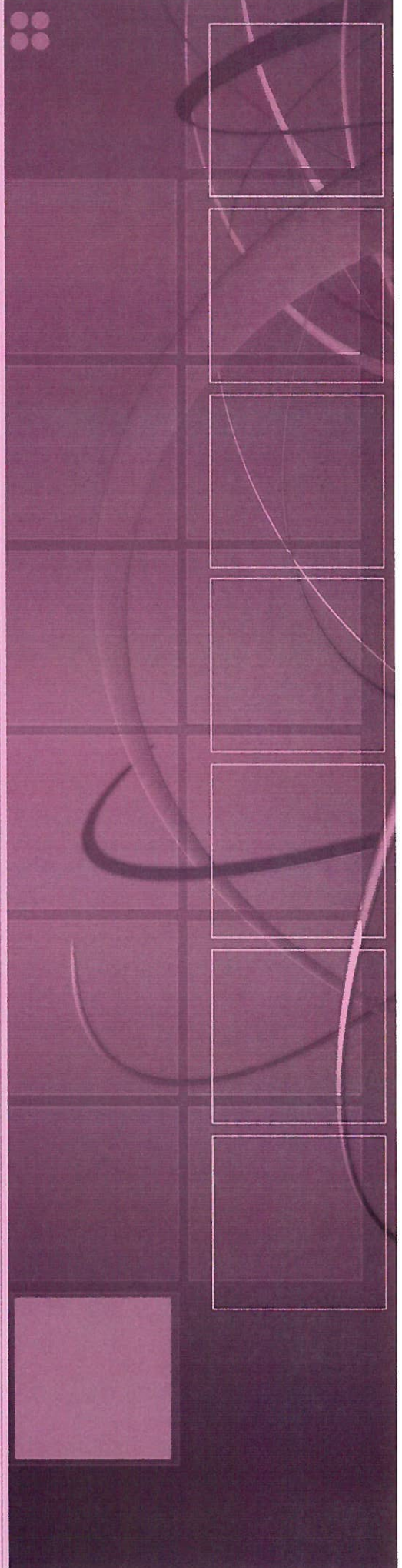
Network/Facility	Nurse Registry thru March 2012	Nurse Registry thru March 2013	Variance
North Bronx			
Jacobi	\$4,780,301	\$7,235,953	2,455,652
NCB	\$936,344	\$1,297,180	360,836
Subtotal	\$5,716,645	\$8,533,133	\$2,816,488
Generations +			
Harlem	\$6,626,171	\$5,371,985	(1,254,186)
Lincoln	\$12,004,862	\$10,101,047	(1,903,815)
Morrisania	\$117,908	\$123,804	5,896
Renaissance	\$0	\$50,008	50,008
S. R. Belvis	\$38,971	\$101,469	62,498
Subtotal	\$18,787,912	\$15,748,313	(\$3,039,599)
South Manhattan			
Bellevue	\$5,862,974	\$5,370,554	(492,420)
Metropolitan	\$3,279,356	\$2,720,967	(558,389)
Coler	\$119,452	\$134,752	15,300
Goldwater	\$918,656	\$975,020	56,364
Gouverneur	\$195,005	\$132,226	(62,779)
Subtotal	\$10,375,443	\$9,333,519	(\$1,041,924)
North Central Brooklyn			
Kings County	\$5,072,872	\$5,488,527	415,655
Woodhull	\$2,250,992	\$1,564,671	(686,321)
McKinney	\$2,101,316	\$2,893,272	791,956
Cumberland	\$0	\$0	-
ENY	\$30,131	\$68,921	38,790
Subtotal	\$9,455,311	\$10,015,391	\$560,080
S. Brooklyn / Staten Is.			
Coney Island	\$0	\$0	-
Seaview	\$0	\$0	-
Subtotal	\$0	\$0	\$0
Queens			
Elmhurst	\$3,079,322	\$3,287,022	207,700
Queens	\$7,445,975	\$6,991,769	(454,206)
Subtotal	\$10,525,297	\$10,278,791	(\$246,506)
Facilities Total	\$54,860,608	\$53,909,147	(\$951,461)
Certified Home Health	\$2,956,368	\$2,200,620	(\$755,748)
Grand Total	\$57,816,976	\$56,109,767	(\$1,707,209)

Allowances FY 2013 vs. FY 2012

Network/Facility	Allowances thru March 2012	Allowances thru March 2013	Variance
North Bronx			
Jacobi	\$567,524	\$630,246	62,722
NCB	\$206,328	\$238,733	32,405
	\$773,852	\$868,979	\$95,127
Generations +			
Harlem	\$3,088,863	\$2,434,255	(654,608)
Lincoln	\$5,886,263	\$4,967,523	(918,740)
Morrisania	\$220,757	\$72,737	(148,020)
Renaissance	\$188,885	\$48,359	(140,526)
S.R. Belvis	\$161,879	\$151,843	(10,036)
	\$9,546,647	\$7,674,717	(\$1,871,930)
South Manhattan			
Bellevue	\$4,031,807	\$3,549,017	(482,790)
Metropolitan	\$3,511,183	\$3,205,880	(305,303)
Coler	\$1,572,089	\$1,323,077	(249,012)
Goldwater	\$2,059,075	\$1,622,783	(436,292)
Gouverneur	\$3,072,331	\$2,844,358	(227,973)
	\$14,246,486	\$12,545,116	(\$1,701,370)
North Central Brooklyn			
Kings County	\$9,778,813	\$9,540,966	(237,847)
Woodhull	\$2,233,984	\$1,949,218	(284,766)
McKinney	\$944,674	\$903,001	(41,673)
Cumberland	\$137,424	\$133,090	(4,334)
ENY	\$153,669	\$166,418	12,749
	\$13,248,564	\$12,692,693	(\$555,871)
S Brooklyn / Staten Is.			
Coney Island	\$6,366,608	\$5,573,461	(793,147)
Seaview	\$4,605,126	\$4,707,788	102,662
	\$10,971,734	\$10,281,249	(\$690,485)
Queens			
Elmhurst	\$1,027,873	\$1,046,992	19,119
Queens	\$2,254,583	\$3,174,717	920,134
	\$3,282,456	\$4,221,709	\$939,253
Facilities Total	\$52,069,738	\$48,284,462	(\$3,785,276)
Central Office	\$564,831	\$501,985	(\$62,846)
Certified Home Health	\$1,355,164	\$1,211,309	(\$143,855)
Enterprise IT	\$222,067	\$161,376	(\$60,691)
Grand Total	\$64,211,800	\$50,159,132	(\$4,052,668)



**INFORMATION
ITEM
#2**



NEW YORK CITY HEALTH AND HOSPITALS CORPORATION
INPATIENT DISCHARGES PAYOR MIX
REPORT : JULY 2012 - MARCH 2013

FACILITY	MEDICARE	MEDICAID	MEDICARE MANAGED CARE	MEDICAID MANAGED CARE	COMMERCIAL MANAGED CARE	COMMERCIAL	OTHER	SELPAY	HHC OPTIONS	TOTAL	% OF DSCH INSURED TO TOTAL
BELLEVUE	1,571	3,403	894	4,159	474	950	1,136	1,412	315	14,314	90.14%
CONEY ISLAND	2,064	1,579	700	2,186	173	398	11	288	197	7,596	96.21%
ELMHURST	2,376	3,857	1,623	8,032	742	906	555	1,163	554	19,808	94.13%
HARLEM	1,146	2,252	981	3,972	194	567	30	591	186	9,919	94.04%
JACOBI	2,139	3,128	1,281	6,316	630	1,186	71	705	233	15,689	95.51%
KINGS COUNTY	2,230	5,513	1,887	7,555	1,086	1,299	28	1,248	357	21,203	94.11%
LINCOLN	1,659	3,259	2,113	8,665	311	924	103	537	376	17,947	97.01%
METROPOLITAN	1,279	2,973	1,097	4,772	284	325	10	698	242	11,680	94.02%
NORTH CENTRAL BRONX	759	1,248	460	3,199	197	249	22	287	121	6,542	95.61%
QUEENS	1,484	2,543	1,026	4,098	349	454	72	619	301	10,946	94.34%
WOODHULL	1,100	3,136	909	5,571	259	414	8	368	374	12,139	96.97%
CORPORATE TOTAL	17,807	32,891	12,971	58,525	4,699	7,672	2,046	7,916	3,256	147,783	94.64%

REPORT : JULY 2011 - MARCH 2012

FACILITY	MEDICARE	MEDICAID	MEDICARE MANAGED CARE	MEDICAID MANAGED CARE	COMMERCIAL MANAGED CARE	COMMERCIAL	OTHER	SELPAY	HHC OPTIONS	TOTAL	% OF DSCH INSURED TO TOTAL
BELLEVUE	2,585	7,461	1,587	5,987	820	1,506	1,894	1,113	665	23,618	95.29%
CONEY ISLAND	3,488	3,283	1,109	3,770	381	755	24	319	331	13,460	97.63%
ELMHURST	2,589	5,398	1,635	7,854	777	1,099	485	216	815	20,868	98.96%
HARLEM	1,108	3,047	831	3,059	216	586	38	249	191	9,325	97.33%
JACOBI	2,319	4,104	1,303	5,995	645	1,437	92	296	356	16,547	98.21%
KINGS COUNTY	2,111	7,153	1,699	6,307	1,000	1,379	55	398	548	20,650	98.07%
LINCOLN	1,828	4,446	2,017	7,681	448	921	101	109	492	18,043	99.40%
METROPOLITAN	1,108	3,818	976	4,049	286	353	11	179	198	10,978	98.37%
NORTH CENTRAL BRONX	746	1,766	403	3,132	203	299	30	104	166	6,849	98.48%
QUEENS	1,455	3,361	1,026	3,654	399	473	60	280	361	11,069	97.47%
WOODHULL	1,222	4,055	959	4,800	224	481	21	126	430	12,318	98.98%
CORPORATE TOTAL	20,559	47,892	13,545	56,288	5,399	9,289	2,811	3,389	4,553	163,725	97.93%

* Data reflects migration to Soarian database

** July through March 2012 data was re run using this database

NEW YORK CITY HEALTH AND HOSPITALS CORPORATION
 OUTPATIENT ADULT PATIENTS/VISITS PAVOR MIX
 (EXCLUDING EMERGENCY ROOM PATIENTS)
 REPORT : JULY 2012 - MARCH 2013

FACILITY	MEDICAID		MEDICARE		MEDICAID MANAGED CARE		MEDICARE MANAGED CARE		COMMERCIAL		OTHER		HHC OPTIONS		SELF-PAY		TOTAL		% OF PTS INSURED TO TOTAL		% OF VISITS INSURED TO TOTAL		
	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	TO TOTAL	TO TOTAL	
BELLEVUE	2,488	22,293	2,488	23,001	13,059	69,618	3,478	23,254	6,208	22,349	1,861	6,857	15,420	58,053	12,577	25,772	58,842	251,191	79%	90%	79%	90%	
CONEY ISLAND	1,666	10,337	2,615	18,045	6,746	43,267	1,470	12,251	2,958	10,204	196	975	7,697	33,627	8,334	21,041	31,683	149,747	74%	86%	74%	86%	
ELMHURST	3,016	24,807	2,987	22,052	14,439	101,844	2,959	24,238	5,448	24,150	871	3,175	23,041	95,216	10,956	23,355	63,617	318,937	83%	93%	83%	93%	
HARLEM	2,179	13,835	1,615	16,835	10,350	60,530	2,215	17,502	2,985	10,833	126	604	4,669	20,674	8,237	18,090	32,276	158,903	74%	80%	74%	80%	
JACOBI	3,192	18,686	3,280	20,549	15,021	81,853	2,690	18,919	5,459	22,612	909	3,510	6,763	24,207	9,208	21,054	46,522	211,390	80%	90%	80%	90%	
KINGS COUNTY	3,989	41,259	3,791	28,581	16,975	144,820	3,424	24,795	8,073	30,170	336	1,399	24,132	92,624	13,358	30,569	74,078	394,217	82%	92%	82%	92%	
LINCOLN	3,687	22,033	3,083	20,260	18,129	96,274	4,642	34,168	3,040	12,174	91	364	9,071	44,862	6,739	20,290	38,977	233,835	76%	89%	76%	89%	
METROPOLITAN	3,870	29,323	2,611	20,865	10,811	80,550	2,744	25,407	2,424	10,311	1,031	6,553	2,063	8,360	44	258	4,507	14,957	57,997	87%	93%	87%	93%
NCB	1,430	9,211	1,038	7,245	8,178	46,035	1,031	6,553	2,063	8,360	44	258	4,507	14,957	2,675	6,725	20,966	99,444	87%	93%	87%	93%	
QUEENS	2,279	16,801	2,434	18,710	10,719	69,790	2,459	20,526	3,052	12,426	425	947	11,076	49,277	10,078	24,292	42,522	212,769	76%	89%	76%	89%	
WOODHULL	3,017	20,942	2,563	17,627	14,550	86,476	3,463	27,502	3,461	12,947	280	1,347	15,647	60,877	9,567	14,610	52,548	242,328	82%	94%	82%	94%	
SUBTOTAL	30,813	229,527	29,668	213,977	138,977	881,057	30,575	235,215	50,033	197,875	5,787	22,072	128,761	519,386	105,414	235,256	520,028	2,534,158	80%	91%	80%	91%	
D&TC																							
BELVUS	273	1,050	284	1,248	3,071	13,448	540	2,649	505	1,697	4	7	1,905	5,474	1,041	2,259	7,623	27,832	86%	92%	86%	92%	
CUMBERLAND	429	3,818	393	2,622	2,760	21,374	472	3,529	1,044	4,155	24	98	3,831	12,826	1,314	2,015	10,267	50,446	87%	96%	87%	96%	
EAST NEW YORK	366	1,408	492	2,325	3,888	17,379	687	3,529	516	1,753	3	7	2,869	8,232	1,271	2,356	10,092	36,989	87%	94%	87%	94%	
GOVERNOR	953	8,557	1,985	17,165	7,619	50,293	2,325	25,738	2,289	12,780	212	1,785	11,990	42,177	4,613	10,126	31,686	168,621	85%	94%	85%	94%	
MORRISANIA	455	1,591	480	1,834	4,810	17,307	697	2,897	893	2,655	2	2	3,116	8,257	812	1,141	11,264	35,684	93%	97%	93%	97%	
RENAISSANCE	285	906	429	1,342	3,095	9,994	811	3,080	585	1,635	2	5	2,440	6,311	2,062	4,340	9,710	27,613	79%	84%	79%	84%	
SUBTOTAL	2,761	17,330	4,063	26,536	25,244	129,795	5,532	41,431	5,832	24,675	246	1,904	25,651	83,277	11,113	22,237	80,642	347,185	86%	94%	86%	94%	
TOTAL	33,574	246,857	33,731	240,306	164,221	1,010,852	36,107	276,646	55,865	222,550	6,033	23,976	154,612	602,663	116,527	257,493	600,670	2,881,343	81%	91%	81%	91%	
JULY 2011 - MARCH 2012																							

* Data reflects migration to Spartan database
 ** July through March 2012 data was re run using this database

NEW YORK CITY HEALTH AND HOSPITALS CORPORATION
 OUTPATIENT PEDIATRIC PATIENTS/VISITS PAVOR MAX
 (EXCLUDING EMERGENCY ROOM PATIENTS)
 REPORT : JULY 2012 - MARCH 2013

FACILITY	CHP		MEDICAID		MCAID MANAGED		COMMERCIAL		OTHER		HHC OPTIONS		SELF-PAY		TOTAL		% OF PTS		% OF VISITS	
	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	INSURED	TO TOTAL	INSURED	TO TOTAL
BELLEVUE	535	1,739	817	3,734	10,581	39,067	805	2,662	42	96	31	971	1,590	3,832	14,678	52,101	896	89%	93%	93%
CONEY ISLAND	372	1,062	600	1,867	5,476	18,500	611	1,473	6	30	83	2,377	1,108	2,377	8,256	25,546	87%	91%	93%	
ELMHURST	1,433	4,143	1,002	2,933	16,979	55,132	661	2,015	54	176	263	534	2,047	4,662	22,439	69,599	91%	93%	93%	
HARLEM	313	886	700	2,249	7,304	22,275	726	1,986	15	58	42	98	827	1,497	9,927	29,049	92%	93%	93%	
JACOBI	974	2,542	1,255	3,676	13,728	41,957	1,585	3,934	79	308	286	545	1,878	4,262	19,785	57,224	91%	93%	93%	
KINGS COUNTY	953	2,477	1,345	3,872	11,948	35,406	1,821	5,013	52	230	1,993	3,556	1,894	3,641	19,996	54,195	91%	93%	93%	
LINCOLN	657	2,006	1,148	3,467	12,247	37,846	1,370	4,260	166	502	128	310	1,659	4,015	17,575	52,406	90%	92%	92%	
METROPOLITAN	527	1,690	961	3,295	9,196	31,172	417	1,136	3	8	79	187	692	1,678	11,875	39,168	94%	96%	94%	
NCB	560	1,405	540	1,266	7,959	22,427	588	1,335	1	2	292	465	822	1,806	10,762	28,706	92%	94%	94%	
QUEENS	1,078	2,890	823	2,279	9,206	27,627	1,135	3,321	4	8	139	384	1,864	4,520	14,249	41,029	87%	89%	89%	
WOODHULL	616	2,119	959	4,325	11,137	35,430	801	2,289	7	21	569	1,149	1,644	3,382	15,733	48,715	90%	93%	93%	
SUBTOTAL	8,018	22,959	10,150	32,963	115,761	366,839	10,520	29,430	429	1,439	4,182	8,436	16,015	35,672	165,075	497,738	90%	93%	93%	
D&TC																				
BELVUS	238	696	239	625	4,448	13,754	237	604	0	0	233	368	317	658	5,712	16,705	94%	96%	96%	96%
CUMBERLAND	338	831	426	915	5,151	12,782	431	915	0	0	275	509	859	1,519	7,480	17,811	89%	91%	91%	91%
EAST NEW YORK	419	1,058	372	951	5,704	16,356	541	1,420	4	14	581	974	656	1,463	8,277	22,236	92%	94%	94%	94%
GOVERNOUR	360	1,147	354	1,451	5,016	18,215	469	1,554	0	0	158	388	566	1,406	6,923	24,161	92%	94%	94%	94%
MORRISANIA	288	671	338	1,016	6,054	18,914	290	700	0	0	364	719	463	826	7,797	22,846	94%	96%	96%	96%
RENAISSANCE	278	696	399	843	4,199	9,921	638	1,313	5	10	26	38	1,091	1,856	6,636	14,677	84%	87%	87%	87%
SUBTOTAL	1,921	5,099	2,128	5,801	30,572	89,942	2,606	6,506	9	24	1,637	2,996	3,952	7,728	42,825	118,096	91%	93%	93%	93%
TOTAL	9,939	28,056	12,278	38,764	146,333	456,781	13,126	35,936	438	1,463	5,819	11,432	19,967	43,400	207,900	615,834	90%	93%	93%	93%

REPORT : JULY 2011 - MARCH 2012

** Data reflects migration to Searian database
 *** July through March 2012 data was re run using this database

**INFORMATION
ITEM
#3**

New York City Health and Hospitals Corporation
Monthly Medicaid Inpatient Processing Report
FY'2013-2012

FACILITY	Fiscal Year To Date As of MARCH 2013						
	Medicaid Applications Submitted	Medicaid Eligible Decisions*	Percent of Decisions to Submitted	Ineligible Decisions	Add'l Info Requested	PCAP Applications Submitted	Perinatal Care Assistance Program (PCAP) Eligible
BELLEVUE	3,325	2,568	77.2%	499	260	583	472
CONEY ISLAND	1,212	1,007	83.1%	100	112	349	345
ELMHURST	3,203	3,034	94.7%	93	101	2,037	1,933
HARLEM	1,150	987	85.8%	43	102	394	374
JACOBI	2,426	1,797	74.1%	265	142	906	785
KINGS	3,310	3,094	93.5%	122	156	1,210	1,157
LINCOLN	2,017	1,804	89.4%	35	76	840	794
METROPOLITAN	1,404	1,285	91.5%	61	50	718	698
NCB	860	678	78.8%	72	108	689	610
QUEENS	1,896	1,666	87.9%	78	124	759	754
WOODHULL	1,620	1,600	98.8%	121	26	900	873
TOTAL	22,423	19,520	87.1%	1,489	1,257	9,385	8,795

FACILITY	Fiscal Year To Date As of MARCH 2012						
	Medicaid Applications Submitted	Medicaid Eligible Decisions*	Percent of Decisions to Submitted	Ineligible Decisions	Add'l Info Requested	PCAP Applications Submitted	Perinatal Care Assistance Program (PCAP) Eligible
BELLEVUE	3,982	3,164	79.5%	463	320	520	469
CONEY ISLAND	1,996	1,759	88.1%	92	79	522	511
ELMHURST	3,641	3,614	99.3%	88	50	2,074	1,976
HARLEM	1,141	993	87.0%	47	72	345	370
JACOBI	2,347	2,006	85.5%	284	53	741	714
KINGS	3,606	3,360	93.2%	132	115	1,379	1,276
LINCOLN	2,270	2,104	92.7%	75	128	996	936
METROPOLITAN	1,613	1,341	83.1%	87	75	751	737
NCB	1,036	1,006	97.1%	48	38	767	731
QUEENS	1,941	1,772	91.3%	104	98	814	826
WOODHULL	1,810	1,651	91.2%	64	82	882	843
TOTAL	25,383	22,770	89.7%	1,484	1,110	9,791	9,389

* The number of eligible decisions does not directly relate to the number of applications submitted.

**New York City Health and Hospitals Corporation
Monthly Medicaid Inpatient Application Submissions**

Quarter To Date As of MARCH 2013

FACILITY	Medicaid Applications Submitted YTD	First Quarter FY13	Second Quarter FY13	Third Quarter FY13	Fourth Quarter FY13
BELLEVUE	3,325	1,219	975	1,131	
CONEY ISLAND	1,212	722	283	207	
ELMHURST	3,203	964	1,092	1,147	
HARLEM	1,150	393	362	395	
JACOBI	2,426	720	869	837	
KINGS	3,310	1,123	1,115	1,072	
LINCOLN	2,017	670	590	757	
METROPOLITAN	1,404	447	411	546	
NCB	860	288	281	291	
QUEENS	1,896	673	567	656	
WOODHULL	1,620	511	493	616	
TOTAL	22,423	7,730	7,038	7,655	

Quarter To Date As of MARCH 2012

FACILITY	Medicaid Applications Submitted YTD	First Quarter FY12	Second Quarter FY12	Third Quarter FY12	Fourth Quarter FY12
BELLEVUE	3,982	1,333	1,294	1,355	
CONEY ISLAND	1,996	642	667	687	
ELMHURST	3,641	1,185	1,241	1,215	
HARLEM	1,141	425	346	370	
JACOBI	2,347	534	932	881	
KINGS	3,606	1,034	1,285	1,287	
LINCOLN	2,270	768	757	745	
METROPOLITAN	1,613	496	599	518	
NCB	1,036	316	333	387	
QUEENS	1,941	689	605	647	
WOODHULL	1,810	623	518	669	
TOTAL	25,383	8,045	8,577	8,761	

* The number of eligible decisions does not directly relate to the number of applications submitted.